** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

A F	or the	2023 calendar year, or tax year beginning JU	L 1, 2023 and	ending J	<u>UN 30, 2024</u>							
B (a	heck if pplicable	C Name of organization			D Employer identifi	cation number						
	Addres	United Way, Inc.										
	Name		f Southern Mair	ne, In	01-02417	67						
F	Initial return	Number and street (or P.O. box if mail is not delive	E Telephone number									
	 _Final _return/	550 Forest Avenue		(207) 874-1000								
	termin- ated	City or town, state or province, country, and ZII	or foreign postal code		G Gross receipts \$ 11,468,907.							
	Amend return	POICIAIIG, ME 04101			H(a) Is this a group re	H(a) Is this a group return						
	Application	F Name and address of principal officer. Dail	Coyne		for subordinates	? Yes X No						
	pending same as C above H(b) Are all subordinates included? Yes No											
<u> 1 1</u>	I Tax-exempt status: X 501(c)(3)											
	Vebsit		🗖		H(c) Group exemption							
		organization.	ciation Other	L Year	of formation: 1929	M State of legal domicile; ME						
P	_	Summary	T		13 b £-							
ø		Briefly describe the organization's mission or most sign										
Governance		the building blocks of a st										
ern	l	_	nued its operations or dispon		l _	sets. 28						
ĝ	l	Number of voting members of the governing body (Pa Number of independent voting members of the gover			3	27						
∞ ∞		Total number of individuals employed in calendar yea				58						
ities		Total number of volunteers (estimate if necessary)				2498						
Activities &		Total unrelated business revenue from Part VIII, colur				0.						
¥		Net unrelated business taxable income from Form 99				0.						
			,,		Prior Year	Current Year						
4	8	Contributions and grants (Part VIII, line 1h)		11,447,924.	8,876,231.							
Revenue	l .	. (5 1) (11)			186,777.	216,917.						
eve	l	Investment income (Part VIII, column (A), lines 3, 4, and			643,191.	445,359.						
Œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9			0.	0.						
	12	Total revenue - add lines 8 through 11 (must equal Pa		12,277,892.	9,538,507.							
	13	Grants and similar amounts paid (Part IX, column (A),	lines 1-3)		8,779,205.	7,571,072.						
	I	Benefits paid to or for members (Part IX, column (A),			0.	0.						
S	15	Salaries, other compensation, employee benefits (Par			3,845,007.	4,002,644.						
Expenses	16a	Professional fundraising fees (Part IX, column (A), line			0.	0.						
ă	b	Total fundraising expenses (Part IX, column (D), line 2	•		1 000 604	1 267 225						
ш	'' '	Other expenses (Part IX, column (A), lines 11a-11d, 1			1,298,604.	1,367,335. 12,941,051.						
		Total expenses. Add lines 13-17 (must equal Part IX,			13,922,816. -1,644,924.	-3,402,544.						
	19	Revenue less expenses. Subtract line 18 from line 12		Re	ginning of Current Year	End of Year						
Net Assets or	20	Total assets (Part X, line 16)		50	22,491,063.	20,211,678.						
ASSE Rab	21	Total liabilities (Part X, line 26)			4,162,353.	3,976,885.						
Net,	22	Net assets or fund balances. Subtract line 21 from lin	e 20		18,328,710.	16,234,793.						
Pa	rt II	Signature Block										
Und	er pena	Ities of perjury, I declare that I have examined this return, inc	cluding accompanying schedule	s and stateme	ents, and to the best of my	/ knowledge and belief, it is						
true	correc	t, and complete. Declaration of preparer (other than officer)	is based on all information of w	hich preparer	has any knowledge.							
Sig		Signature of officer			Date							
Her	е	Dan Coyne, President/CEO										
Type or print name and title												
_			reparer's signature oseph R. Byrne	1	Date Check	PTIN						
Paid	1		[0	05/06/25 self-employed P01289281								
	arer	Firm's name Berry Dunn McNeil 8	rarker, LLC		Firm's EIN 0	1-0523282						
Use Only Firm's address 2211 Congress St												
_	. 415 - 17	Portland, ME 04102	2 Coo inate estima		Phone no. (4	07)775-2387 X Yes No						

Par	t III Statement of Program Service Accomplishments	_
	Check if Schedule O contains a response or note to any line in this Part III	<u>.</u>
1	Briefly describe the organization's mission:	
	United Way of Southern Maine works with our community to quickly	_
	respond to emerging needs and tackle persistent issues, including	
	child care, food insecurity, housing instability, and mental health.	_
	We do so by mobilizing the ideas, expertise, and resources of more	_
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	2
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	2
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	_
4a	(Code:) (Expenses \$919,592. including grants of \$619,088.) (Revenue \$	_)
	Goal 1: Give kids a strong start.	
	01 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	_
	Children will lead our communities tomorrow and we need them healthy,	
	educated, and resilient. It takes all of us working to ensure that even	
	the youngest children in Southern Maine have a strong start so they	
	read at grade level in third grade. We know that until third grade,	_
	children are learning to read. After third grade, they are reading to	_
	learn. It is critical to their lifelong success.	_
	Conservation with the condition which the condition was to see	_
	Success Measurement: By 2027, reduce the reading proficiency gap to no	
	more than 10 percentage points between all third-grade students and	
	students who have not fared as well. UWSM funding that supports Goal 1	_
4b	(Code:) (Expenses \$1, 271, 314. including grants of \$876, 325.) (Revenue \$	_)
	Goal 2: Empower neighbors to thrive - not just survive.	_
	When people have the educational and employment opportunities to become	_
	financially stable, they can pay their rent on time and put food on the	_
	table. They are also better able to save for emergencies, buy a house,	_
	pay for college, and save for retirement. This is why we work together	_
	to ensure more individuals and families in Southern Maine are more	_
	financially secure through improved education and employment	_
	opportunities.	_
	<u></u>	_
	Success Measurement: By 2027, 70% of households pay less than 30% of	_
	their income on housing.	_
4c	(Code:) (Expenses \$1,061,965. including grants of \$788,421.) (Revenue \$	_)
	Goal 3: Help us all live longer, better lives.	. ,
	Today, too many lives are cut short due to barriers to health, such as	
	untreated mental health issues and substance use disorder. This is why	
	we work to ensure that everyone in Southern Maine has opportunities to	
	live healthier lives to reduce preventable premature death.	
	Success Measurement: By 2027, reduce preventable premature deaths by	
	10%.	
	UWSM funding that supports Goal 3 enabled, among other things:	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ 7,100,926. including grants of \$ 5,287,238.) (Revenue \$ 216,917.)	_
4e	Total program service expenses 10,353,797.	
	Form 990 (202	۱۵۱

2023.05070 UNITED WAY, INC.

332002 12-21-23

Form 990 (2023) United Way, Inc. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	88		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			l
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	177
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			_v
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	_ ا		₩
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			_V
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.		X
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		├^
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Х	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Λ	

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Par	T IV Checklist of Required Schedules (continued)		Τ.,	Γ
22	Did the examination report more than \$5,000 of grants or other equiptones to or for demostic individuals on		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?			
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> X</u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			l
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	<u>26</u>		<u> </u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% control	I		l
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III .	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			1,77
	"Yes," complete Schedule L, Part IV			X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	<u>28b</u>		<u> </u>
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			x
	"Yes," complete Schedule L, Part IV		Х	 ^-
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	<u> </u>	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x
24	contributions? If "Yes," complete Schedule M			X
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		122
33		33		x
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
J-T		34	х	
35 a	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization		T	
	If "Yes," complete Schedule R, Part V, line 2	l		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
_	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
	<u> </u>		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	20		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
332004	4 12-21-23	Forr	n 990	(2023)

	990 (2023) United way, Inc.	01-0241	101	Р	age ວ
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)				
	1	1		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 58		37	
	If at least one is reported on line 2a, did the organization file all required federal employment tax return	is?	2b	X	77
			3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule (3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other at	•	4-		x
L	financial account in a foreign country (such as a bank account, securities account, or other financial ac	ccount)?	4a		$\stackrel{\wedge}{\vdash}$
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	equipte (EDAD)			
52			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?	tion?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				
Ju	any contributions that were not tax deductible as charitable contributions?		6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contribution				
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv	vices provided to the payor?	7a		Х
b	and the second of the second o		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s required			
	to file Form 8282?		7с		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ntract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	ct?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file For	m 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ion file a Form 1098-C?	7h		
8	$\textbf{Sponsoring organizations maintaining donor advised funds.} \ \ \textbf{Did a donor advised fund maintained}$	by the			
			8		
9	Sponsoring organizations maintaining donor advised funds.				
a			9a		
b			9b		
10	Section 501(c)(7) organizations. Enter:	ا ءه			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Gross income from members or shareholders	11a			
a h	Gross income from other sources. (Do not net amounts due or paid to other sources against	i ia			
D	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	•	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	•			
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans	13b			
С	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule	e O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remunerations.				
	excess parachute payment(s) during the year?		15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		X
	If "Yes," complete Form 4720, Schedule O.				
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any act	IVITIES			

Form **990** (2023)

If "Yes," complete Form 6069.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 28 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 27 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure None List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records Carl Young - (207) 874-1000

Form **990** (2023)

550 Forest Avenue, Suite 100, Portland,

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Name and title	(A)	(B)	I	iliza		CO11 C)	ірсі	Jac	(D)	(E)	(F)
Note Process Process			(do		Pos	ition		nne	1		
Communication Communicatio			box	, unle	ss per	son is	s both	an			
Secretary/President/CEO		1		Jei ai	lu a u	lecto	i / ii us	(66)			
Secretary/President/CEO		, ,	directo				_			•	•
Secretary/President/CEO			9e 0r	stee			nsateo		(W-2/1099-MISC/	•	
Secretary/President/CEO		organizations	trust	al tru		oyee	om pe		1099-NEC)	,	_
Secretary/President/CEO		1	vidual	itution	cer	em pl	hest c	ner			organizations
Secretary/President/CEO			Indi	Inst	0#i	Key	e Hig	For			
20 Dan Coyne 40.00 X	,-,				.,				100 000	,	12 072
SVP, Community Impact & Governance 0.00			X		X				192,862.	0.	13,273.
(3) Kristin Chase Duffy (40.00 0.00	-				3,7				150 460	0	24 (10
SVP, Technology & Communication 0.00					X				150,460.	0.	24,619.
Cameron Peden									122 607	_	11 601
SVP, Resource Development and People 0.00							A		132,00/.	0.	11,001.
Chair									105 152	0	20 077
Chair							^		105,155.	0.	20,011.
Color	, , , , , , , , , , , , , , , , , , , ,		v		v				_	0	0
Vice Chair			Λ		Λ				0.	0.	<u></u>
Treasurer			v		v				0	0	0
Treasurer			21		22					.	
(8) Ahmed Abdirahman			x		x				0.	0.	0.
Director										•	
Director Director	Director		х						0.	0.	0.
Director D.00 X D. D. D. D. D. D. D.	(9) Brian Ballute										
Color	Director		Х						0.	0.	0.
Columbia	(10) Abusana "Micky" Bondo										
Director 0.00 X 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Director	0.00	Х						0.	0.	0.
Columbia Cadorette 1.00	(11) Xavier Botana	1.00									
Director 0.00 X 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Director		Х						0.	0.	0.
1.00 Director 1.00 X 0. 0. 0. 0.	(12) Nathan Cadorette	1.00									
Director 0.00 X 0.00 O. (14) Dudley Davis, Ph.D. 1.00 Director 0.00 X (15) Dan Eagleson 1.00 Director 0.00 X (16) Karen Garnett 1.00 Director 0.00 X (17) Diane Garofalo 1.00 Director 0.00 X Director 0.00 X 0.00 Director	Director		Х						0.	0.	0.
Director Director	(13) Dora Clements										
Director 0.00 X 0.00 O. (15) Dan Eagleson 1.00 O. 0.00 X Director 0.00 X 0.00 O. (16) Karen Garnett 1.00 O. 0.00 O. Director 0.00 X 0.00 O. (17) Diane Garofalo 1.00 O. 0.00 O. Director 0.00 X 0.00 O.	Director		Х						0.	0.	0.
1.00 Director 1.00 X 0.00 X 0.00 0.	(14) Dudley Davis, Ph.D.										
Director 0.00 X 0.00 0.00 (16) Karen Garnett 1.00 0.00 X 0.00 0.00 0.00 Director 1.00 0.00 X 0.00 0.00 0.00 Director 0.00 X 0.00 0.00 0.00	Director		Х						0.	0.	0.
(16) Karen Garnett 1.00 Director 0.00 (17) Diane Garofalo 1.00 Director 0.00 X 0.00									_	_	_
Director 0.00 X 0.00 0.00 (17) Diane Garofalo 1.00 0.00 X 0.00 0.00	Director		Х						0.	0.	0.
(17) Diane Garofalo 1.00 X 0. 0. 0. Director 0.00 X 0. 0. 0. 0.											_
Director 0.00 X 0. 0.			X				_		0.	0.	0.
											_
	-	0.00	Х						1 0.	0.	

332007 12-21-23

Form **990** (2023)

Form 990 (2023) United Wa	y, Inc.								01-0241	767 Page 8
Part VII Section A. Officers, Directors, Trus			ees,	and	Hig	ghes	t Co	ompensated Employee	s (continued)	
(A) Name and title	(B) Average hours per week	(do box,	not cl	Posi heck i	ition		one i an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(18) Idella Glenn, Ph.D. Director	1.00	х						0.	0.	0.
(19) Caitlin Grant Director	1.00	х						0.	0.	0.
(20) Quincy Hentzel Director	1.00	Х						0.	0.	0.
(21) Thomas Hussey Director	1.00	Х						0.	0.	0.
(22) Robin LaBonte Director	1.00	Х						0.	0.	0.
(23) Nicole Devoe Lewis Director	1.00	Х						0.	0.	0.
(24) Jennifer McCarthy Director	1.00	Х						0.	0.	0.
(25) Luc Nya Director	1.00	Х						0.	0.	0.
(26) Hilary Rapkin Director	1.00	Х						0.	0.	0.
1b Subtotal c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)	, Section A							581,162. 0. 581,162.	0. 0.	78,450. 0. 78,450.
Total number of individuals (including but no compensation from the organization) wh	o red		-	4

	compensation from the organization			
			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			

rendered to the organization? If "Yes," complete Schedule J for such person **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	NONE	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 0
See Part VII, Section A Continuation sheets

Form 990 (2023)

Form 990 United Wa	ay, Inc.								01-024	1767
Part VII Section A. Officers, Directors, Tru	ıstees, Key En	nplo	yee	s, aı	nd F	ligh	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(cl	(check all that apply)				ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	recto				empl		organization	(W-2/1099-MISC)	from the
	hours for related	ord	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	dualt	ution	<u></u>	Key employee	st co	er			organizationio
	line)	Indiv	Instit	Officer	Key e	High	Former			
(27) Meredith Rousseau	1.00									
Director	0.00	Х						0.	0.	0.
(28) Esi Seng	1.00									
Director	0.00	Х						0.	0.	0.
(29) Diane Small	1.00									
Director	0.00	Х						0.	0.	0.
(30) Jennifer Stauffis	1.00									
Director	0.00	Х						0.	0.	0.
(31) Sharon Underberg	1.00									
Director	0.00	Х						0.	0.	0.
(32) Lorelei Richey	1.00									•
Past Director	0.00	Х						0.	0.	0.
		ł								
		ŀ								
										_
Total to Part VII, Section A, line 1c										

Form 990 (2023) United Way, Inc.
Part VIII Statement of Revenue

	Check if Schedule O contains a response or note to any line in this Part VIII									
		·		(A)	(B)	(C)	(D)			
				Total revenue	Related or exempt function revenue	Unrelated	Revenue excluded from tax under			
					Turiction revenue	business revenue	sections 512 - 514			
S S	1:	Federated campaigns 1a	98,296.							
Contributions, Gifts, Grants and Other Similar Amounts		o Membership dues 1b	, -							
2 5		Fundraising events 1c								
fts,		d Related organizations 1d								
ig je		e Government grants (contributions)	2,624,178.							
Sir			2,021,170.							
utio	1	All other contributions, gifts, grants, and	6 153 757							
들됨		similar amounts not included above 1f	6,153,757.							
out		Noncash contributions included in lines 1a-1f	85,435.	0 076 021						
<u>0</u> <u>8</u>		Total. Add lines 1a-1f		8,876,231.						
			Business Code	4== ==0	4=====					
Se	2 8	Service Fees	624200	175,752.	175,752.					
ē <u>Š</u>	١	Miscellaneous Revenue	624200	41,165.	41,165.					
Program Service Revenue	•	·								
ar eve	(d								
90 H	(·								
₫	1	All other program service revenue								
		Total. Add lines 2a-2f		216,917.						
	3	Investment income (including dividends, interes	st, and							
		other similar amounts)		350,648.			350,648.			
	4	Income from investment of tax-exempt bond pr								
	5	Royalties								
		(i) Real	(ii) Personal							
	6 :	a Gross rents 6a								
		Less: rental expenses 6b								
		Rental income or (loss) 6c								
		d Net rental income or (loss)								
		a Gross amount from sales of (i) Securities	(ii) Other							
	, ,		(ii) Other							
		, <u> </u>								
0	'	Less: cost or other basis								
ğ		and sales expenses 7b 1,930,400. Gain or (loss) 7c 94,711.								
ther Revenue		() , , , , , , , , , , , , , , , , , ,		04 711			04 711			
Ř		d Net gain or (loss)		94,711.			94,711.			
ţ.	8 8	Gross income from fundraising events (not								
0		including \$ of								
		contributions reported on line 1c). See								
		Part IV, line 188a								
		Less: direct expenses 8b								
		Net income or (loss) from fundraising events								
	9 8	a Gross income from gaming activities. See								
		Part IV, line 199a								
	ı	Less: direct expenses9b								
	(Net income or (loss) from gaming activities								
	10 a	Gross sales of inventory, less returns								
		and allowances 10a								
	ı	Less: cost of goods sold 10b								
		Net income or (loss) from sales of inventory								
			Business Code							
Miscellaneous Revenue	11 :	a								
ne The										
ella vei										
<u>Š</u> Č		d All other revenue								
Σ		e Total. Add lines 11a-11d								
	12	Total revenue. See instructions		9,538,507.	216,917.	0.	445,359.			

332009 12-21-23

Form **990** (2023)

Secti	on 501(c)(3) and 501(c)(4) organizations must come	olete all columns. All othe	er organizations must con	nolete column (A)								
00011	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX											
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses							
1	Grants and other assistance to domestic organizations											
-	and domestic governments. See Part IV, line 21	7,571,072.	7,571,072.									
2	Grants and other assistance to domestic	, - , -	, - , -									
_	individuals. See Part IV, line 22											
3	Grants and other assistance to foreign											
Ū	organizations, foreign governments, and foreign											
	individuals. See Part IV, lines 15 and 16											
4	Benefits paid to or for members											
5	Compensation of current officers, directors,											
3	trustees, and key employees	381,214.	197,088.	97,972.	86,154.							
6	Compensation not included above to disqualified	301/211	23770001	3, 73, 20	00,131							
U	persons (as defined under section 4958(f)(1)) and											
	persons described in section 4958(c)(3)(B)											
7	. , , , , ,	2,923,304.	1,511,348.	751,289.	660,667.							
7 8	Other salaries and wages Pension plan accruals and contributions (include	2,723,30 1 •	±,3±±,3±0•	, 51, 207 •	000,007.							
0	,	123,445.	63,821.	31,725.	27 200							
9	section 401(k) and 403(b) employer contributions) Other employee benefits	325,493.	168,280.	83,652.	27,899. 73,561. 52,242.							
	·	249,188.	141,932.	55,014.	52 2/2							
10	Payroll taxes	447,100·	171,JJ4•	JJ,U14•	J4,440 •							
11	Fees for services (nonemployees):											
	Management	3,607.		3,607.								
b	Legal	29,735.		29,735.								
	Accounting	27,133.		25,155.								
	Lobbying Professional fundraising services. See Part IV, line 17											
e		24,721.		24,721.								
f	Investment management fees	24,721.		24,121.								
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)	175,669.	90 821	45,147.	39 701							
10	· · ·	28,752.	90,821. 14,459.	6,694.	39,701. 7,599. 102,496.							
12 13	Advertising and promotion	458,122.	259,996.	95,630.	102 496							
14	Office expenses Information technology	450,1224	233,330.	33,030.	102,450.							
15												
16	Royalties	347,567.	172,442.	84,773.	90,352.							
17	Occupancy Travel	20,158.	12,295.	2,509.	5,354.							
18	Travel Payments of travel or entertainment expenses	20,130.	12,2330	2/3031	3,3310							
10	for any federal, state, or local public officials											
19	Conferences, conventions, and meetings	51,999.	37,561.	5,945.	8,493.							
20		31,333.	3,,301.	5,5=5.	0 / 3 / 3 / 6							
21	Payments to affiliates	110,262.	54,690.	26,904.	28,668.							
22	Depreciation, depletion, and amortization	68,868.	34,158.	16,804.	17,906.							
23	Insurance	24,911.	12,356.	6,078.	6,477.							
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If	==,,,==		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	• • • • • • • • • • • • • • • • • • • •							
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)											
а	Other Expenses	22,964.	11,478.	5,477.	6,009.							
b												
С												
d												
е	All other expenses											
25	Total functional expenses. Add lines 1 through 24e	12,941,051.	10,353,797.	1,373,676.	1,213,578.							
26	Joint costs. Complete this line only if the organization											
	reported in column (B) joint costs from a combined											
	educational campaign and fundraising solicitation.											
	Check here if following SOP 98-2 (ASC 958-720)											

Pai	rt X	Balance Sheet					
	Check if Schedule O contains a response or note to any line in this Part X						
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	500.	1	500.		
	2	Savings and temporary cash investments			5,847,237.	2	2,410,223.
	3	Pledges and grants receivable, net	2,417,115.	3	2,278,236.		
	4	Accounts receivable, net	44,135.	4	314,241.		
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	ostantial co	ontributor, or 35%			
		controlled entity or family member of any of these persons		ns		5	
	6	Loans and other receivables from other disqu	alified pers	sons (as defined			
		under section 4958(f)(1)), and persons describ	ed in secti	ion 4958(c)(3)(B)		6	
ठ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9	Prepaid expenses and deferred charges			143,780.	9	129,435.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	853,082.			
	b	Less: accumulated depreciation			411,615.	10c	405,027.
	11	Investments - publicly traded securities			10,229,685.	11	11,284,542.
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, lin		4 550 546	13	1 611 050	
	14	Intangible assets	1,770,516.	14	1,611,272.		
	15	Other assets. See Part IV, line 11	1,626,480.	15	1,778,202.		
	16	Total assets. Add lines 1 through 15 (must ed			22,491,063.	16	20,211,678.
	17	Accounts payable and accrued expenses	1,267,226.	17	698,303.		
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet				21	
es	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, sub				00	
Lia	00	controlled entity or family member of any of the				22	
	23 24	Secured mortgages and notes payable to unrunned unsecured notes and loans payable to unrelated to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes payable to unrelated to the secured mortgages and notes and loans payable to unrelated to the secured mortgages and notes and notes and notes and notes are secured to the secured mortgages and notes are secured to the secured mortgages and notes are secured to the secured mortgages and notes and notes are secured to the secured mortgages and notes are secured mortgages and notes are secured to the secured mortgages and notes are secured mortgages are secured mortgages and notes are secured mortgages are secured				24	
	25	Other liabilities (including federal income tax,		Г		24	
	23	parties, and other liabilities not included on lir					
		of Schedule D			2,895,127.	25	3,278,582.
	26	Total liabilities. Add lines 17 through 25			4,162,353.	26	3,976,885.
		Organizations that follow FASB ASC 958, c	heck here	X	, , , , , , , , , , , , , , , , , , , ,		
es		and complete lines 27, 28, 32, and 33.		_			
anc	27	• • • • • • • • • • • • • • • • • • • •			6,864,025.	27	7,602,929.
Bali	28				11,464,685.	28	7,602,929. 8,631,864.
pu		Organizations that do not follow FASB ASC					
Ē		and complete lines 29 through 33.					
ğ	29	Capital stock or trust principal, or current fund	ds			29	
set	30	Paid-in or capital surplus, or land, building, or				30	
As	31	Retained earnings, endowment, accumulated		Г		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			18,328,710.	32	16,234,793.
	33	Total liabilities and net assets/fund balances			22,491,063.	33	20,211,678.
							Form 990 (2023)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>,538</u>		
2	2 Total expenses (must equal Part IX, column (A), line 25)					<u>51.</u>
3	3 Revenue less expenses. Subtract line 2 from line 1					44.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,328		
5	Net unrealized gains (losses) on investments	5	1	,21	7,9	97 .
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		9 (0,6	30.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	16	,234	4,79	93.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>	<u></u>	<u></u>		
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				l
	separate basis, consolidated basis, or both:					l
	Separate basis Consolidated basis Both consolidated and separate basis					l
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					l
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,		1		
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the			1		
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b	Х	
				Form	990 ((2023)

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Employer identification number

			ed Way, Ind						1-0241767	
Pa	rt I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction	S.		
The o	organ	ization is not a private found	ation because it is: (F	or lines 1 through 12, cl	heck only	one box.)				
1		A church, convention of ch	urches, or associatio	n of churches described	in sectio	n 170(b)(1	I)(A)(i).			
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)								
3		A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
		city, and state:								
5		An organization operated for	or the benefit of a col	lege or university owned	l or operate	ed by a go	vernmental ur	nit describe	ed in	
		section 170(b)(1)(A)(iv). (C	Complete Part II.)							
6		A federal, state, or local government	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).			
7	X	An organization that norma	lly receives a substar	ntial part of its support fr	rom a gove	ernmental i	unit or from th	e general p	public described in	
		section 170(b)(1)(A)(vi). (C	omplete Part II.)							
8		A community trust describe	ed in section 170(b)(1)(A)(vi). (Complete Part	t II.)					
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a	land-grant	college	
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the i	name, city	, and state of	the college	or	
		university:								
10		An organization that norma								
		activities related to its exen		·					-	
		income and unrelated busin		(less section 511 tax) fro	m busines	sses acquii	red by the org	anization a	after June 30, 1975.	
		See section 509(a)(2). (Con	•				201 111			
11		An organization organized a	· ·	•	•					_
12		An organization organized a	· ·	- ·	-			-		
		more publicly supported or	-						Sheck the box on	
_		lines 12a through 12d that	* *					-	aivina	
а		Type I. A supporting orga the supported organization	· · · · · · · · · · · · · · · · · · ·		•	-				
		organization. You must o		• • • •	majority o	i the direc	iois or trustee	s or the st	apporting	
b		Type II. A supporting org	-		tion with its	s sunnorte	nd organization	n(s) by bay	/ina	
b		control or management o	="				-		-	
		organization(s). You mus			arric perso	110 11141 001	introl of manag	jo ti io oup	Sortou	
С		Type III functionally inte			in connect	tion with. a	and functional	v integrate	ed with.	
		its supported organization	-					,		
d		Type III non-functionally						ted organiz	zation(s)	
		that is not functionally int	egrated. The organiz	ation generally must sat	isfy a distri	ibution rec	uirement and	an attentiv	veness	
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	V.			
е		Check this box if the orga	anization received a v	vritten determination fro	m the IRS	that it is a	Type I, Type I	I, Type III		
		functionally integrated, or	Type III non-function	nally integrated supporting	ng organiz	ation.				
f		er the number of supported o	•							
g		vide the following information i) Name of supported	about the supporte	d organization(s). (iii) Type of organization	(iv) Is the orga	anization listed	(v) Amount of	monotony	(vi) Amount of oth	
	,	organization	(11) E114	(described on lines 1-10	in your governi	ng document?	support (see in	•	support (see instruct	
				above (see instructions))	Yes	No				
F-4-									1	

332021 12-21-23

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	9175021.	8598100.	12359591.	11447924.	8876231.	50456867.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	9175021.	8598100.	12359591.	11447924.	8876231.	50456867.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						843,509.
6	Public support. Subtract line 5 from line 4.						49613358.
Sec	tion B. Total Support				•		
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4	9175021.	8598100.	12359591.	11447924.	8876231.	50456867.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	246,001.	238,737.	281,998.	633,558.	350.648.	1750942.
9	Net income from unrelated business	.,	, , , , , , , , , , , , , , , , , , ,	,	,	, , , , , , , , , , , , , , , , , , , ,	
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						52207809.
	Gross receipts from related activities,	etc (see instructio	ine)			12 1	,296,597.
	First 5 years. If the Form 990 is for th			fourth or fifth tax i			.,
.0	organization, check this box and stor	-			•		
Sec	etion C. Computation of Publi						
	Public support percentage for 2023 (li			column (f))		14	95.03 %
	Public support percentage from 2022					15	94.31 %
	33 1/3% support test - 2023. If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2022. If the o						
-	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
., u	and if the organization meets the facts	-					
	meets the facts-and-circumstances te			-		_	
h	10% -facts-and-circumstances test	-			-		
J	more, and if the organization meets the	-					10/0 01
	organization meets the facts-and-circu				-		
12	Private foundation. If the organization						
10	Titule loundation. If the organization	TI GIG HOL CHECK & I	COX OIT III IC TO, TO	u, 100, 17a, 01 17k	o, oricon trilo box al		(Form 990) 2023

Schedule A (Form 990) 2023 United Way, Inc. | Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	ction A. Public Support	now, please comp	Diete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and	(4) 2010	(3) 2020	(0) 2021	(4) 2022	(6) 2020	(i) rotal
-	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
2	Gross receipts from activities that						
3	are not an unrelated trade or bus-						
	iness under section 513						
4							
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5					+	
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons				-	1	
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part VI.)						
	First 5 years. If the Form 990 is for th	e organization's fi	ret second third	fourth or fifth tax	vear as a section	-I 501(c)(3) organizatio	n
17	check this box and stop here	ŭ		•	•	. , . ,	· —
Sec	etion C. Computation of Publi						
	Public support percentage for 2023 (li			column (f))		15	%
						16	%
	Public support percentage from 2022 ction D. Computation of Inves					10	90
	Investment income percentage for 20			ine 13 column (f)\		17	%
	Investment income percentage from 2					18	
ıya	33 1/3% support tests - 2023. If the						r is not
	more than 33 1/3%, check this box ar	=	-	•			
b	33 1/3% support tests - 2022. If the						
	line 18 is not more than 33 1/3%, chec						
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19	 a. or 19b. check th 	ns box and see in	structions	

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
OI:		
3b		
30		
3c		
4a		
Tu		
4b		
4c		
10		
5a		
Ja		
5b		
5c		
6		
0		
7		
8		
9a		
9b		
9c		
10a		
40.		
10b		

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	11 5 5 (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	r		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u> </u>	the supported organization(s).	1		
sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
0	supported organizations played in this regard.	3		
sec.	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).	ı		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes " describe in Part VI the role played by the organization in this regard	3b		

Schedule A (Form 990) 2023

instructions).

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
a	From 2018			
b	From 2019			
c	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i_	Carryover from 2018 not applied (see instructions)			
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2019			
b	Excess from 2020			
С	Excess from 2021			
d	Excess from 2022			
е	Excess from 2023			

Schedule A (Form 990) 2023

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Employer identification number

United Way, Inc. 01-0241767 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)

Name of organization

United Way, Inc.

Employer identification number

01-0241767

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$\$ 	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$\$ 	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)

Page 3

Name of organization Employer identification number

United Way, Inc.

01-0241767

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
323453 12-26	00		Schedule B (Form 990) (2023)

Page **4**

Name of organization **Employer identification number** United Way, Inc. 01-0241767 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Political Campaign and Lobbying Activities

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nam	ne of organization				Emplo	oyer identification number
	United	Way, Inc.				01-0241767
Pa	rt I-A Complete if the org	anization is exempt und	der section 501(c)	or is a section 52	7 org	janization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures				
Pa	rt I-B Complete if the org	anization is exempt und	der section 501(c)(3).		
2 3 4a b	Enter the amount of any excise tax Enter the amount of any excise tax If the organization incurred a section Was a correction made? If "Yes," describe in Part IV.	incurred by organization manaç n 4955 tax, did it file Form 4720	gers under section 4955) for this year?		\$ _.	Yes No
		anization is exempt und				
2	Enter the amount directly expended Enter the amount of the filing organ exempt function activities	ization's funds contributed to o	ther organizations for se and on Form 1120-POL,	ection 527	\$	
	line 17b				\$	Yes No
	Did the filing organization file Form Enter the names, addresses, and er made payments. For each organization contributions received that were propolitical action committee (PAC). If a	mployer identification number (E tion listed, enter the amount pa omptly and directly delivered to	EIN) of all section 527 po id from the filing organiz a separate political orga	olitical organizations to zation's funds. Also en anization, such as a se	o which nter the	n the filing organization amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid filing organization funds. If none, ent	n's	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

coo the coparate measurement in mice as an ough any									
Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total				
2a Lobbying nontaxable amount	632,773.	677,502.	846,141.	797,053.	2,953,469.				
b Lobbying ceiling amount (150% of line 2a, column(e))					4,430,204.				
c Total lobbying expenditures	9,304.	14,668.	15,662.	16,899.	56,533.				
d Grassroots nontaxable amount	158,193.	169,376.	211,535.	199,263.	738,367.				
e Grassroots ceiling amount (150% of line 2d, column (e))					1,107,551.				
f Grassroots lobbying expenditures	5,728.	7,367.	8,158.	9,167.	30,420.				

Schedule C (Form 990) 2023

0.

Yes

No

h Subtract line 1g from line 1a. If zero or less, enter -0-

reporting section 4911 tax for this year?

Subtract line 1f from line 1c. If zero or less, enter -0-

ighthere is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV			1)	_	(b)
f the lobbying activity.		Yes	No	Am	ount
1 During the year, did the filing organization attempt to influence fo	reign, national, state, or				
local legislation, including any attempt to influence public opinion	on a legislative matter				
or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses rep					
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
• • • • • • • • • • • • • • • • • • • •					
g Direct contact with legislators, their staffs, government officials, or					
h Rallies, demonstrations, seminars, conventions, speeches, lecture	es, or any similar means?				
i Other activities?					
j Total. Add lines 1c through 1i					
2a Did the activities in line 1 cause the organization to not be descrit					
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization ma					
	n 4720 for this year?) or o	ootion	
d If the filing organization incurred a section 4912 tax, did it file For		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ŋ, ui s	ection	
	der section 50 f(c)(4), sec	. , .			
art III-A Complete if the organization is exempt und	ger section 50 f(c)(4), sec			Yes	N
art III-A Complete if the organization is exempt und 501(c)(6).					N
Complete if the organization is exempt und 501(c)(6). Were substantially all (90% or more) dues received nondeductible	by members?				N
Tart III-A Complete if the organization is exempt und 501(c)(6). Were substantially all (90% or more) dues received nondeductible Did the organization make only in-house lobbying expenditures of Did the organization agree to carry over lobbying and political carrest III-B Complete if the organization is exempt und 501(c)(6) and if either (a) BOTH Part III-A, Ii	by members? \$2,000 or less? npaign activity expenditures froider section 501(c)(4), sec	m the prior year?	5), or s	ection	e 3, is
Tart III-A Complete if the organization is exempt und 501(c)(6). Were substantially all (90% or more) dues received nondeductible Did the organization make only in-house lobbying expenditures of Did the organization agree to carry over lobbying and political carrent III-B Complete if the organization is exempt und 501(c)(6) and if either (a) BOTH Part III-A, li answered "Yes."	by members? \$2,000 or less? npaign activity expenditures from the section 501(c)(4), section 501 and 2, are answered.	m the prior year? ction 501(c)(5 ed "No" OR (5), or s (b) Par	ection t III-A, line	
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

United Way, Inc.

Employer identification number 01-0241767

Par			or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	· · · · · · · · · · · · · · · · · · ·	(b) Funds and other accounts
_	Total growth and and of const	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2 3	Aggregate value of contributions to (during year) Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	eed funds
J	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
•	for charitable purposes and not for the benefit of the donor o		
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (for example, recrea	tion or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		l l
	Number of conservation easements on a certified historic stru	***************************************	2c
d	Number of conservation easements included on line 2c acqu		
•	on a historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	e organization during the tax
4	year Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per		
Ŭ	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
			,
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	tion easements during the year
8	Does each conservation easement reported on line 2d above	satisfy the requirements of section 170(h	n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense	statement and
	balance sheet, and include, if applicable, the text of the footn	note to the organization's financial statem	ents that describes the
Dos	organization's accounting for conservation easements.	i Aut Historiaal Trassures or Of	thay Cimilay Assats
Par	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form		and below as also also solve
па	If the organization elected, as permitted under FASB ASC 95	•	
	of art, historical treasures, or other similar assets held for pub	, ,	'
h	service, provide in Part XIII the text of the footnote to its finar		
D	If the organization elected, as permitted under FASB ASC 95 art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items.	exhibition, education, or research in full	lerance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1		\$
2	If the organization received or held works of art, historical trea		
_	the following amounts required to be reported under FASB A		J , F
а	Revenue included on Form 990, Part VIII, line 1	· ·	\$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2023

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Complete if the organization answered in	Complete in the organization answered Tes on Form 990, Fait IV, line TTa. See Form 990, Fait A, line To.								
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value					
1a Land									
b Buildings									
c Leasehold improvements									
d Equipment		853,082.	448,055.	405,027.					
e Other									
Total. Add lines 1a through 1e. (Column (d) must equa	405,027.								

Schedule D (Form 990) 2023

Schedule D (Form 990) 2023 United way,	inc.	01-0241/6/ Page 3
Part VII Investments - Other Securities		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		
Part IX Other Assets		

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Beneficial Interest in Perpetual Trusts	1,778,202.
(2)	
(3)	
(4)	
(5)	
<u>(6)</u>	
(8)	
<u>(9)</u>	
Total. (Column (b) must equal Form 990. Part X, line 15, col. (B))	1,778,202.

Other Liabilities Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) Designations Payable	1,616,670.
(3) Due to Affiliate	14,709.
(4) Lease Liabilities, Operating	
(5) Leases	1,647,203.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. line 25. col. (B))	3,278,582.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

858,543.

797,451.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI,

Income from United Way of Southern Maine's endowment is used to support the mission of United Way of Southern Maine.

Part X, Line 2:

United Way and 211 Maine are not-for-profit corporations as described in Section 501(c)(3) of the Code and as such are exempt from federal and state income taxes.

Management has evaluated the United Way and 211 Maine's tax positions and concluded that they have maintained their tax-exempt status, do not have any significant unrelated business income, and have taken no uncertain tax

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization							Employer identification number
United Wa							01-0241767
Part I General Information on Grants a							
1 Does the organization maintain records							
criteria used to award the grants or assis	stance?						X Yes No
2 Describe in Part IV the organization's properties Part II Grants and Other Assistance to					onization anawarad "V	oo" on Form 000 Dort	IV line 21 for any
recipient that received more than					anization answered Y	es on Form 990, Part	iv, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
2-1-1 Maine, Inc							
550 Forest Avenue							
Portland, ME 04101	30-0194364	501c3	207,925.	0.			Community Investment
			,				
A Company of Girls							
PO Box 7527							Community Investment,
Portland, ME 04112	05-0631726	501c3	15,043.	0.			Donor Designations
American Lung Association 122 State Street Augusta, ME 04330	06-0646594	501c3	12,276.	0.			Donor Designations
American Red Cross of Southern Maine - 2401 Congress Street - Portland, ME 04102	01-0215209	501c3	6,379.	0.			Donor Designations
Apex Youth Connection PO Box 783 Biddeford, ME 04005	20-3684934	501c3	20,005.	0.			Community Investment, Donor Designations
Aroostook County Action Program PO Box 1116 Presque Isle, ME 04769	01-0315849	501c3	7,566.	0.			Emergency Heating Assistance
2 Enter total number of section 501(c)(3) a	-	-	e line 1 table				90.
3 Enter total number of other organization	s listed in the line	1 table					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Avesta Housing							
307 Cumberland Avenue							Community Investment,
Portland, ME 04101	01-0315296	501c3	19,260.	0.			Donor Designations
Boston Children's Hospital							
1295 Boylston Street, Suite 320							
Boston, MA 02115	04-2774441	501c3	18,000.	0.			Community Investment
Boys & Girls Clubs of Southern							
Maine - PO Box 7830 - Portland, ME							Community Investment,
04112	01-0211543	501c3	203,455.	0.			Donor Designations
CA\$H Greater Portland							
550 Forest Avenue Portland, ME 04101	01-0241767	501c3	80,700.	0.			Community Investment
Torciana, ME 04101	01 0241707	50105	00,700.	· ·			COMMUNITELY INVESCMENT
Caring Unlimited							
965 Main St.							Community Investment,
Sanford, ME 04073	01-0358141	501c3	22,078.	0.			Donor Designations
Catherine Morrill Day Nursery							
96 Danford Street							Community Investment,
Portland, ME 04101	01-0211542	501c3	153,947.	0.			Donor Designations
Catholic Charities Maine							
PO Box 10660							Community Investment,
Portland, ME 04104	01-0228225	501c3	780,275.	0.			Donor Designations
			, -				
Center for Grieving Children							
PO Box 1438							Community Investment,
Portland, ME 04104	01-0431501	501c3	79,475.	0.			Donor Designations
Children's Odyssey							
P.O. Box 6038							
Falmouth, ME 04105	01-0475374	501c3	185,477.	0.			Community Investment

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
City of Portland							
39 Congress Street, Suite 2							
Portland, ME 04101	01-6000032	501c3	1,375,228.	0.			Community Investment
Coastal Enterprises, Inc.							
30 Federal Street Suite 100.							
Brunswick, ME 04011	01-0347504	501c3	99,545.	0.			Community Investment
Community Action Partnership of							
Strafford County - 577 Central							Emergency Heating
Avenue, Suite 10 - Dover, NH 03820	02-0268636	501c3	23,965.	0.			Assistance
Community Concepts							
PO Box 278							Emergency Heating
South Paris, ME 04281	01-0424969	501c3	28,588.	0.			Assistance
Community Dental							
190 Park Ave.							Community Investment,
Portland, ME 04102	23-7129502	501c3	12,320.	0.			Donor Designations
a							
Continuum Arts Collective							
76 Lower Main St,	01 1454105	F04 3	15.000	_			
North Berwick, ME 03906	81-1474197	501c3	15,000.	0.			Community Investment
Council For A Strong America							
4 Jersey Circle							
Topsham, ME 04086	13-3840271	501c3	10,000.	0.			Community Investment
TOPSHAM, ME 04000	13-3040271	50103	10,000.	0.			Community investment
Count ME In - Educate Maine							
482 Congress Street							
Portland, ME 04101	20-3559947	501c3	10,000.	0.			Community Investment
	20 3333341	50103	10,000.	0.			Community investment
Day One							
525 Main Street							Community Investment,
South Portland, ME 04106	01-0322532	501c3	194,303.	0.			Donor Designations
	1			· ·	l	1	Octobrilla L/F

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Fairtide							
15 State Road							
Kittery, ME 03904	01-0525140	501c3	6,250.	0.			Community Investment
Four Directions Development Corp.							
20 Godfrey Dr.							Emergency Heating
Orono, ME 04473	01-0544468	501c3	6,227.	0.			Assistance
Frannie Peabody Center							
335 Valley Street							Community Investment,
Portland, ME 04102	01-0332769	501c3	36,014.	0.			Donor Designations
Freeport Community Services							
PO Box 119							Community Investment,
Freeport, ME 04032	01-0332769	501c3	25,543.	0.			Donor Designations
			,				-
Furniture Friends							
P.O. Box 631							Community Investment,
Westbrook, ME 04098	01-0513662	501c3	9,933.	0.			Donor Designations
Gateway Community Services Maine							
501 Forest Avenue				_			
Portland, ME 04101	81-3604505	501c3	10,000.	0.			Community Investment
Girl Scouts of Maine							
138 Gannett Dr.							Community Investment,
South Portland, ME 04106	01-0269802	501c3	19,625.	0.			Donor Designations
,			· ·				
Good Shepherd Food Bank							
3121 Hotel Road							
Auburn, ME 04210	22-2986809	501c3	8,050.	0.			Donor Designations
Goodwill Industries of Northern							
New England - PO Box 8600 -							Community Investment,
Portland, ME 04104	01-0284340	501c3	29,361.	0.			Donor Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Greater Portland Immigrant Welcome							
Center - 4 Preble Street 4th Floor							Community Investment,
- Portland, ME 04101	82-2844735	501c3	10,214.	0.			Donor Designations
,							
Heart of Maine United Way							
24 Springer Drive, Suite 201							
Bangor, ME 04401	01-0211478	501c3	17,592.	0.			Community Investment
·			,				
Immigrant Legal Advocacy Project							
PO Box 17917							Community Investment,
Portland, ME 04112	22-3260883	501c3	26,671.	0.			Donor Designations
In Her Presence							
4 Milk Street, Suite 201							
Portland, ME 04101	47-5518548	501c3	49,504.	0.			Community Investment
Intercultural Community Center							
36 Patrick Drive				_			_
Westbrook, ME 04092	47-1737212	501c3	38,000.	0.			Community Investment
Vannahaa Wallan Gammunitu Astian							
Kennebec Valley Community Action Program - 97 Water Street -							Emergency Heating
Waterville, ME 04901	01-0277678	501c3	27,953.	0.			Assistance
waterville, ME 04901	01-02//6/8	50103	27,955.	0.			Assistance
Kids First Center							
51 U.S. Route 1, Suite S							Community Investment,
Scarborough, ME 04074	22-2993035	501c3	8,550.	0.			Donor Designations
Boarsorough, III 010,1	22 233333	30103	0,330.	•			ponor besignations
Kids Free to Grow							
57 Portland Rd., Unit 4							Community Investment,
Kennebunk, ME 04043	01-0370891	501c3	5,556.	0.			Donor Designations
				•			
Learning Works							
181 Brackett Street							Community Investment,
Portland, ME 04101	01-0353682	501c3	17,820.	0.			Donor Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	71 0241707 F2
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Legal Services for the Elderly							
5 Wabon Street							Community Investment,
Augusta, ME 04330	01-0359131	501c3	16,958.	0.			Donor Designations
The Locker Project							
PO Box 3134							
Portland, ME 04104	47-1257754	501c3	16,854.	0.			Community Investment
Maine Association for New							
Americans - P.O. Box 8002 -							
Portland, ME 04104	46-2890018	501c3	73,031.	0.			Community Investment
Maine Association for the	10 200000		70,002.	•			
Education of Young Children - 295							
Water Street, Suite 10 - Augusta,							
ME 04330	06-1713614	501c3	30,833.	0.			Community Investment
			12,222				
Maine Foodscapes							
22 Montgomery Road							Community Investment,
North Windham, ME 04062	83-4414589	501c3	7,637.	0.			Donor Designations
Maine Immigrants Rights Coalition							
24 Preble Street, Suite 306							
Portland, ME 04101	82-3097991	501c3	199,793.	0.			Community Investment
MaineHealth							
110 Free Street							
Portland, ME 04101	01-0431680	501c3	123,396.	0.			Community Investment
ofciana, MD 04101	01 0431000	30103	123,330.	· ·			Community investment
Midcoast Maine Community Action							
34 Wing Farm Parkway							Emergency Heating
Bath, ME 04530	01-0315732	501c3	9,114.	0.			Assistance
·			'				
Milestone Recovery							
65 India Street							Community Investment,
Portland, ME 04101	01-6024344	501c3	88,650.	0.			Donor Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Scho	edule I (Form 990), Pa	rt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
My Place Teen Center							
755 Main Street							
Westbrook, ME 04092	01-0509578	501c3	5,231.	0.			Donor Designations
New Ventures Maine							
46 University Drive							
Augusta, ME 04330	01-6000769	501c3	32,500.	0.			Community Investment
Northeast Hearing & Speech Center 75 West Commercial Street, Suite 20							Community Investment,
Portland, ME 04101	01-0228262	501c3	52,300.	0.			Donor Designations
Our Place Portland 8 Thurston Lane Scarborough, ME 04074	88-3309336	501c3	67,400.	0.			Community Investment
			.,				
Palaver Strings 380 Cumberland Avenue, Floor 2							
Portland, ME 04101	47-4914834	501c3	10,000.	0.			Community Investment
Penquis CAP, Inc PO Box 1162							Emergency Heating
Bangor, ME 04401	01-6023748	501c3	23,936.	0.			Assistance
Pine Tree Legal Assistance PO Box 547							Community Investment,
Portland, ME 04112	01-0279387	501c3	72,162.	0.			Donor Designations
	01 02/3307	70103	72,102.	<u> </u>			DONOT DEBIGNACTIONS
Planned Parenthood of Northern New England - 51 U.S. Route 1, Suite C							Community Investment,
- Scarborough, ME 04074	03-0222941	501c3	11,385.	0.			Donor Designations
	05 0222741	20103	11,303.	0.			DOMOI DEBIGNACTORS
Portland Community Health Center 180 Park Avenue							Community Investment,
Portland, ME 04102	45-4960453	501c3	26,000.	0.			Donor Designations
TOTCIANG, ME 04102	43-4300433	20103	20,000.	<u> </u>			Ponor Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Portland Community Squash							
66 Noyes Street							
Portland, ME 04103	46-2787590	501c3	25,000.	0.			Community Investment
Portland ConnectEd							
550 Forest Avenue							
Portland, ME 04101	01-0241767	501c3	11,000.	0.			Community Investment
Portland Housing Authority							
14 Baxter Boulevard							
Portland, ME 04101	22-2527595	501c3	35,000.	0.			Community Investment
Portland Public Schools/ Portland							
Adult Education - 14 Locust Street							
- Portland, ME 04101	46-0749174	501c3	132,007.	0.			Community Investment
			, -				
Portland Seamans Friend Society							
PO Box 777							
Windham, ME 04062	01-0211545	501c3	22,659.	0.			Community Investment
Preble Street							
PO Box 1459							Community Investment,
Portland, ME 04104	01-0418917	501c3	604,464.	0.			Donor Designations
·							
Quality Housing Coalition							
188 State St., Suite 402							
Portland, ME 04101	82-4353021	501c3	37,133.	0.			Community Investment
Salvation Army - Old Orchard Beach							
P.O. Box 375							Community Investment,
Old Orchard Beach, ME 04064	13-5562351	501c3	6,313.	0.			Donor Designations
			3,313.	•			202311020110
YMCA - Sanford/Springvale							
1 Emile Levasseur Dr.							Community Investment,
Sanford, ME 04073	01-0211814	501c3	8,837.	0.			Donor Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	overnments (Scho	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Sexual Assault Response Services							
of Southern Maine - PO Box 1371 -							Community Investment,
Portland, ME 04104	01-0343943	501c3	21,527.	0.			Donor Designations
Southern New Hampshire Services,							
Inc 40 Pine Street -							Emergency Heating
Manchester, NH 03108	02-0268285	501c3	23,965.	0.			Assistance
Spurwink							
901 Washington Avenue							Community Investment,
Portland, ME 04103	01-0319802	501c3	60,192.	0.			Donor Designations
Torona, in orres	02 0023002		33,252.	· ·			
The Opportunity Alliance							Community Investment,
50 Lydia Lane							Heating Assistance, Donor
South Portland, ME 04106	01-0316041	501c3	386,458.	0.			Designations
,			,				
Through These Doors							
PO Box 704							Community Investment,
Portland, ME 04104	01-1352636	501c3	41,799.	0.			Donor Designations
United Way of Androscoggin County							
PO Box 888							Community Investment,
Lewiston , ME 04243	01-0316813	501c3	24,783.	0.			Donor Designations
United Way of Aroostook County							
480 Main Street, 3rd Floor							Community Investment,
Presque Isle, ME 04769	23-7147455	501c3	18,297.	0.			Donor Designations
Presque isie, ME 04/09	23-7147455	50103	10,297.	0.			Donor Designations
United Way of Kennebec Valley							
331 Water Street, Suite 5							Community Investment,
Augusta, ME 04330	01-6004404	501c3	25,181.	0.			Donor Designations
			1 23,231.	· .			
United Way of Mid Coast Maine							Emergency Heating
34 Wing Farm Parkway, Suite 201							Assistance, Donor
Bath, ME 04530	01-6004866	501c3	140,448.	0.			Designations

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
United Way of the Tri-Valley Area							
PO Box 126							Community Investment,
Farmington, ME 04938	01-0377559	501c3	15,360.	0.			Donor Designations
University of Southern Maine							
188 Payson Smith Hall, 96 Falmouth	01 6000760	E01-2	10.765				G
Portland, ME 04104	01-6000769	501c3	19,765.	0.			Community Investment
Vet to Vet Maine							
P.O. Box 1205							Community Investment,
Biddeford, ME 04005	83-1092783	501c3	9,100.	0.			Donor Designations
Washington Hancock Community							
Action - PO Box 280 - Milbridge,							Emergency Heating
ME 04658	52-0817684	501c3	6,216.	0.			Assistance
Manaida Baad Duamana							
Wayside Food Programs PO Box 1278							
	22-2806424	501c3	49,262.	0.			Donor Designations
Portland, ME 04104	22-2806424	50163	49,262.	0.			ponor Designations
Woodfords Family Services							
15 Saunders Way, Suite 900							
Westbrook, ME 04104	01-0278395	501c3	10,855.	0.			Community Investment
YMCA of Southern Maine							
PO Box 1078				_			
Portland, ME 04104	01-0211568	501c3	10,950.	0.			Donor Designations
							Community Investment,
York County Community Action							Emergency Heating
PO Box 727	04 6000105	501 3	100	_			Assistance, Donor
Sanford, ME 04073	01-6020406	501c3	128,775.	0.			Designations
York Hospital							
15 Hospital Dr.							
York, ME 03909	01-0212444	501c3	10,000.	0.			Community Investment

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	overnments (Sch	edule I (Form 990), Pa	rt II.)	T
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
outh & Family Outreach							
31 Cumberland Avenue							Community Investment,
ortland, ME 04101	01-0374597	501c3	158,619.	0.			Donor Designations
,			,				
outh Full Maine							
.O. Box 745							
iddeford, ME 04005	82-2032867	501c3	9,731.	0.			Community Investment
outhern Maine Workforce							
nitiative - 550 Forest Avenue -							Community Investment,
Portland, ME 04101	01-0241767	501c3	60,250.	0.			Donor Designations
,			, , , , , , , , , , , , , , , , , , , ,				
			+				
							1

Part III Grants and Other Assistance to Domestic Individuals. Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" on Form 9	90, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information req	uired in Part I, line	e 2; Part III, column	(b); and any other ad	ditional information.	
Part I, Line 2:					
Community Investments:					
Organizations receiving discretions	ary fundi	ng from Un	ited Way o	f Southern	
Maine undergo an intensive pre-scre	eening pr	ocess befo	re being a	warded	
funding. United Way of Southern Ma:	ine utili	zes teams	of communi	ty	
volunteers working in conjunction v	with staf	f to condu	ct this "C	ommunity	
Investment" review process. To be o	considere	d for fund	ling, appli	cant	
organizations must meet basic cert:	ification	standards	, includin	g	

Schedule I (Form 990) United Way, Inc. Part IV Supplemental Information	01-0241767	Page 2
verification of current status as an IRS Code Section 501(c)	(3) nonprofi	t
organization or other eligible agency. Applicant agencies ar	e required t	o:
1) Submit a funding request, which includes an explanation of	f the propos	ed
use of United Way of Southern Maine funding and a demonstrat	ion of the	
funding's impact through the program (how much, how well, di	fference mad	e)
in the community.		
2) Submit agency and program-level budgets and other financi	al informati	on,
such as an audit or review of financial statements (based on	organizatio	nal
budget size), to demonstrate financial stability and adheren	ce to sound	
fiscal policies and management practices.		
3) Sign a contract with United Way of Southern Maine agreein	g to all	
general provisions of the funding relationship, reporting re	quirements a	nd
compliance with applicable state and federal regulations. Co	mmunity Impa	ct
staff regularly communicate with and monitor the progress of	funded	
organizations.		

Schedule I (Form 990)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

United Way, Inc.

Part I Questions Regarding Compensation

Employer identification number 01-0241767

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		_X_
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х Х Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		_X_
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		<u>X</u>
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			77
а	The organization?	6a		_ <u>X</u> _
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			77
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		<u> </u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			77
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Negree and Title		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Elizabeth Cotter Schlax	(i)	192,025.	0.	837.	10,693.	2,580.	206,135.	0.
Secretary/President/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Dan Coyne	(i)	150,013.	0.	447.	8,845.	15,774.	175,079.	0.
SVP, Community Impact & Governance	(ii)	0.	0.	0.	0.	0.	0.	0.
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Part III Supplemental Information								
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.								

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2023

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

	United Way,	Inc.				01-0241	767	
Pai								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) od of determini contribution an	_	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	22	85,435.	Stock Ex	change	Pr:	ice
10	Securities - Closely held stock			,				
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organization	zation during	the tax year for co	ontributions				
25	for which the organization completed Form 82	•					0	
	To which the organization completed form oz	00,1 411 1, 2	once nonnewicag	omone			Yes	No
30a	During the year, did the organization receive by	v contributio	n any property rep	orted in Part I lines 1 throug	h 28 that it		100	110
oou	must hold for at least 3 years from the date of	•		,	•			
	exempt purposes for the entire holding period?	_		or or croquired to be deed		30a		Х
b	If "Yes," describe the arrangement in Part II.	•						
31	Does the organization have a gift acceptance	oolicy that re	equires the review o	of any nonstandard contribut	ions?	31	х	
	Does the organization hire or use third parties	-	•	•				
∪∠u			_	•		32a		Х
b	If "Yes," describe in Part II.					02a		
33	If the organization didn't report an amount in c	olumn (c) for	r a type of property	for which column (a) is chec	cked			
	describe in Part II.	J. G. 101	, po oi piopoit)		,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

332142 09-11-23

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

United Way, Inc.	01-0241767
Form 990, Item C, Doing Business As:	
United Way of Southern Maine, Inc.	
Form 990, Part I, Line 1, Description of Organization Miss	ion:
stability, and health.	
Form 990, Part III, Line 1, Description of Organization Mi	ssion:
than 300 businesses, foundations, government, and nonprofi	t partners
and thousands of individuals. Together, we close gaps in e	arly
childhood development, create pathways to educational and	employment
opportunities, and increase access to mental health care a	nd addiction
prevention and intervention services.	
Form 990, Part III, Line 4a, Program Service Accomplishmen	ts:
enabled, among other things:	
- \$330,400 invested in community schools with wraparound s	ervices, and
high quality before/after school programming	
- \$179,000 invested in preschool and early childhood educa	tion
programs.	
- 8 new child care entrepreneurs graduated from the Child	Care
Incubator Program.	
- Supported two First4ME pilot sites to ensure child care	providers
have the resources they need to provide high-quality progr	amming.
- 700+ hours spent reading with children through UWSM's Vo	lunteer
Reader Program.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

<u>Schedule O (Form 990) 2023</u> Page **2**

Name of the organization
United Way, Inc.
Employer identification number
01-0241767

Additionally, United Way of Southern Maine leads the following collaborative efforts toward this goal such as:

Emerging Leaders United of Southern Maine is a community of driven professionals from diverse backgrounds and careers who are committed to equipping young people with skills, solutions and resources for the future. Through volunteerism and financial support, members invest in programs that build a better tomorrow for students in Southern Maine while strengthening their network and creating lasting community connections. Emerging Leaders United currently invests in three unique Southern Maine programs: Our Place Portland, Boys and Girls Club of Southern Maine, and Portland Community Squash. Together, these programs address critical child care and learning opportunity gaps by focusing on providing enriching after school experiences that center on individualized tutoring, STEM exposure, and wellness activities to Southern Maine students and families who need them most.

The Child Care Incubator is an innovative partnership between United

Way of Southern Maine, Coastal Enterprises Inc., Southern Maine

Workforce Initiative, and Portland ConnectED-Starting Strong. The goal

of the program is to support program participants in launching their

child care businesses through partnerships with local corporations,

housing authorities, and community partners. Program participants

receive individualized case management and wrap around support, as well

as structured learning opportunities through CEI's ongoing coursework

to become licensed child care providers. The goal of the program is to

increase access to affordable, high-quality early learning

Schedule O (Form 990) 2023

Name of the organization **Employer identification number** 01-0241767 United Way, Inc. opportunities for Southern Maine residents by investing in entrepreneurs passionate about working with children. Biddeford Ready! (BR!) is a collective impact project developed to address school readiness in children 0-5 in Biddeford. BR! has three areas of focus: 1) access to quality early learning opportunities, 2) increased awareness of the importance of school readiness, and 3) identification and mitigation of the impacts of adverse childhood experiences. UWSM serves as the backbone of this collective impact project. Form 990, Part III, Line 4b, Program Service Accomplishments: UWSM funding that supports Goal 2 enabled, among other things: - 698 households moved from homelessness to safe housing. - 1,425 households accessed or maintained resources to stay sheltered and safe. Advocated for Housing First Programs, affordable housing, free community college, student loan repayment assistance, emergency heating assistance, and free tax assistance. - In 2024, CA\$H Greater Portland served over 700 households returning over \$1.3 million to taxpayers in State and Federal returns and saved filing fees. This included 137 households receiving the Earned Income Tax Credit. The average adjusted gross income of CA\$H clients was

11570506 757052 111277

Name of the organization
United Way, Inc.

Employer identification number 01-0241767

\$23,607.

Additionally, United Way of Southern Maine leads the following collaborative efforts toward this goal such as:

 Women United, an individual giving group of UWSM, invests donor contributions into local programs that advance single mothers and their families through comprehensive support designed to move them toward financial stability. Investments include (1) Anchoring Youth to Succeed Boys & Girls Clubs of Southern Maine and A Company of Girls. Afterschool program with wraparound services for Project WIN children and neighborhood youth. (2) MomCore York County Community Action Corporation. Targeted coaching program focused on improving financial knowledge and household stability. (3) Mothers Thriving New Ventures Maine. Flexible, six-session class series, group support, and coaching to build confidence and skills. (4) Project HOME Trust Quality Housing Coalition. Direct cash assistance, individualized skill building, and peer-to-peer support. (5) Project WIN (Women in Neighborhoods) The Opportunity Alliance. Gathers single mothers in a cohort and provides an evidence-based coaching model to help them identify and pursue goals for their families.

- United Way of Southern Maine serves as the backbone for the Southern

Maine Workforce Initiative (SMWI). SMWI is a collective impact

collaborative that builds on the existing work and experience of 26

community organizations and connects with the public workforce system

to address workforce development issues from both sides of the

spectrum, creating a dual pipeline that aligns with the needs of

332212 11-14-23

Name of the organization
United Way, Inc.

Employer identification number
01-0241767

jobseekers and employers. Serving Cumberland and York Counties, SMWI is a vital resource ensuring access to educational and employment opportunities for those who face the greatest barriers to entering or remaining in employment. Alongside our partners, SMWI has developed innovative solutions including The Bridge Program, a customized training program that combines industry-specific programming with comprehensive support services to remove barriers for individuals entering high-demand career fields such as healthcare and child care.

Participants experienced decreased barriers to training and employment, gained knowledge of career pathways, earned recognized credentials, increased income, and gained access to employment benefits and job retention supports.

United Way of Southern Maine serves as the administrator for the

Local Boards of the federal Emergency Food and Shelter National Board

Program (EFSP) for Cumberland and York Counties. This program is

designed to help communities respond to local emergency food and

shelter needs. EFSP funds help local existing programs, such as food

pantries and shelters, expand their capacity to serve those in need.

Local funding decisions are made by the Local Board, which sets

priorities, advertises the availability of funds, makes funding

recommendations, and provides technical support to recipient

organizations throughout the grant period. In FY 24, EFSP Phase 40 was

released and provided \$84,164 for Cumberland County and \$62,385 for

York County.

Form 990, Part III, Line 4c, Program Service Accomplishments:

- The opioid epidemic continues to ravage Southern Maine. In 2024 there

Name of the organization
United Way, Inc.

Employer identification number 01-0241767

were 490 overdose deaths across the state and 147 overdose deaths in

Southern Maine. This represents a 19% decrease in overdose deaths from
the previous year. This is the largest reduction in overdose deaths the
state has seen in years. This reduction can be attributed to the
prevalence of harm reduction supplies like naloxone and test strips, as
well as greater access to and awareness of recovery resources. UWSM has
contributed to this effort by establishing itself as a naloxone
distribution site and targeting rural communities for naloxone
training. UWSM staff have trained 100 people in overdose recognition
and naloxone administration and distributed over 300 doses of naloxone
to libraries, food panties, businesses, and recreation departments in
Southern Maine.

- 364 youth received support and services to heal from trauma and abuse.
- Based on UWSM's ALICE (Asset Limited, Income Constrained, Employed)

 data, we know that 38% of households in Southern Maine are struggling

 to make ends meet. This means making tough financial choices about

 bills to pay each month. These decisions can be tough to handle

 mentally and emotionally, and in addition we know that 46% of adults in

 Maine who needed mental health care did not access it because of the

 cost. Through our community grant process, UWSM invested over \$300,000

 in nine programs to increase access and reduce barriers to behavioral

 health services in southern Maine.
- 6,400 referrals to mental health and addiction resources in Southern

 Maine by UWSM supported 211 Maine. UWSM is proud to partner with United

 Schedule O (Form 990) 2023

<u>Schedule O (Form 990) 2023</u> Page **2**

Name of the organization
United Way, Inc.

Employer identification number 01-0241767

Ways of Maine and the State of Maine to provide free and confidential

connections to local services including domestic violence, addiction

treatment, health care, mental health resources, and financial

assistance through the 211 program.

Form 990, Part III, Line 4d, Other Program Services: 211 Maine is a free, confidential program that provides information and referrals to people of all ages across Maine to local services that help them meet their basic needs. 211 Maine is based in Maine and available 24 hours a day, seven days a week, by phone, text, and online. 211 Maine helps people find information for resources across health and human services, including heating and utilities assistance, access to food pantries, housing and shelter, and mental health services through a toll-free telephone number (211), a text option (898-211), and a robust online directory at www.211Maine.org. 211 Maine is a partnership of the United Ways of Maine, the State of Maine Department of Health and Human Services, and The Opportunity Alliance as the contact center partner. Last year, 211 Maine Specialists fielded approximately 75,053 calls, texts, and emails, providing information and referral services, as well as operating specialized initiatives like the Opiate Helpline, Gambling Helpline, and fielding general questions about Maine's COVID-19 situation. 211 Maine provides emergency operations support during times of natural and other disasters, including assisting Maine Emergency Management Agency to field calls from those impacted by windstorms and floods and collect data to inform severity and locations of need, and direct people looking for local heating shelters or cooling centers.

Name of the organization
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- Keep ME Warm is a statewide partnership of the seven United Ways in Maine and the ten Community Action Agencies (CAPs) to raise funds to supplement fuel assistance programs in Maine. Keep ME Warm is the only statewide fuel assistance fundraising effort in the state. United Way of Southern Maine is the custodian of the Keep ME Warm Fund and is responsible for collecting, distributing, and reporting. Funds contributed to the Keep ME Warm Fund are distributed based on a formula developed by United Ways in Maine and CAPs based on federal Low Income Home Energy Assistance Program (LIHEAP) distribution percentages and population. CAPs receive 50% of the funds, United Ways receive 25%, and 211 Maine receives 25% to fund emergency overnight assistance through 211 Maine. Donations to Keep ME Warm Fund provide emergency heating assistance. CAPs use the funds to help households that might not be eligible for limited federal, state or local fuel assistance programs. United Way funds support additional organizations and agencies in their communities that can help those in need of fuel assistance. 211 Maine aids in the distribution of funds for statewide overnight emergency fuel assistance for people who have no heat and have children or elderly family members in their household. More than \$510,000 was raised for heating assistance through Keep ME Warm last year. United Way of Southern Maine estimates that more than 1,200 households were helped.

- Designations are donor-directed contributions to health and human service organizations. Donors to United Way of Southern Maine's campaign may direct all or a portion of their contribution to specific nonprofit agencies that provide health and human services. Each agency's nonprofit 501(c)(3) status and compliance with the USA Patriot

Name of the organization
United Way, Inc.
Employer identification number
01-0241767

Act is verified before funds are distributed.

- Volunteers play a vital role in improving people's lives and in helping United Way of Southern Maine reach our organizational goals. We know meaningful community solutions require more than just money, programs, or policies. The kind of real and lasting change that benefits everyone is only possible when people from all walks of life are willing to roll up their sleeves and go where their time and talent is most needed. United Way of Southern Maine is helping to support Thrive2027's (our community's commitment to three 10-year, community-wide goals, www.Thrive2027.org) success by guiding its vision and strategy, aligning partners, and sharing best practices. United Way of Southern Maine puts people at the heart of transforming their communities by calling on them to utilize their full range of assets time, talent, and treasure. We believe volunteer efforts are the backbone of the community and strengthen the connections that create positive changes that benefit everyone. They help build the capacity of local non-profit agencies by enhancing and expanding the agency services to meet community needs. United Way of Southern Maine works with our corporate partners and others in the community to identify and recruit volunteers to fill identified needs in our schools and local nonprofits. These volunteer opportunities include readers, tax preparers, skills-based volunteers, and volunteers who are responsible for evaluating and decision-making recommendations for our community grants/investments. Through a collaborative effort with the United Ways in Maine, United Way of Southern Maine offers a statewide, searchable listing of volunteer opportunities at https://uwsme.galaxydigital.com/. This valuable tool allows organizations to post volunteer opportunities

Name of the organization
United Way, Inc.

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and individuals to perform a customized search. In addition to hosting

and administering the site, we offer technical support to volunteers

and non-profit organizations.

United Way of Southern Maine organizes a variety of community events, including an annual food drive, Day of Action, literacy and meal kit assembly projects, and custom volunteer projects for corporate partners. In fiscal year 2024, 2,498 volunteers participated in custom volunteer projects or sat on United Way of Southern Maine committees and cabinets such the community investment committees, Resource Development cabinet, and many more.

Expenses \$ 7,100,926. incl grants of \$ 5,287,238. Revenue \$ 216,917.

Form 990, Part VI, Section A, line 2:

Ben LaBelle and Michael Bourque, both Board Directors, have a business relationship.

Hilary Rapkin and Michael Bourque, both Board Directors, have a business relationship.

Form 990, Part VI, Section B, line 11b:

The Form 990 is prepared by an independent accounting firm and thoroughly reviewed by the Senior Director, Finance and Operations and Chief Operating and Communications Officer prior to review and approval by the President/CEO and Board of Directors prior to filing. A copy of the final Form 990 is provided to all Directors and is available on our website.

Form 990, Part VI, Section B, Line 12c:

<u>Schedule O (Form 990) 2023</u> Page **2**

Name of the organization

United Way, Inc.

Employer identification number 01-0241767

United Way of Southern Maine's Code of Ethics is intended to guide and advance the ethical conduct of both volunteers and staff in carrying out their United Way of Southern Maine responsibilities. As part of the Code of Ethics, the Board of Directors and staff must avoid a conflict of interest or the appearance of a conflict of interest, which could tarnish the reputation of United Way of Southern Maine or undermine the public's trust in United Way of Southern Maine's staff and volunteers. To ensure that the best interests of United Way of Southern Maine are served, the Board of Directors and staff upon first being appointed, elected, or hired, disclose in writing, to the best of his or her knowledge, any potential conflicts of interest that involve the individual, his or her immediate relative, or any entity with which he or she is associated in a significant leadership or ownership capacity. Thereafter, these disclosures are updated annually, or sooner if changed circumstances in a particular case may warrant. The terms of all potential conflicts of interest are reviewed by management and reported to the Executive Committee of United Way of Southern Maine as necessary to ensure compliance with the Code of Ethics.

Form 990, Part VI, Section B, Line 15:

The process of determining the compensation package of the President & CEO includes all elements noted: review and approval by independent board members, comparability data, and contemporaneous substantiation of the deliberation and decision by a board member present in the executive session where compensation is determined.

Form 990, Part VI, Section C, Line 19:

United Way of Southern Maine's conflict of interest policy and most recent audited financial statements are available online at www.uwsme.org and its

Schedule O (Form 990) 2023	Page
Name of the organization United Way, Inc.	Employer identification number 01-0241767
governing documents are available upon request.	
Form 990, Part X, Line 10: Land, Buildings, and Equip	oment
Section 1.263(a)-3(n) Election:	
United Way, Inc.	
550 Forest Avenue, Suite 100	
Portland, ME 04101	
EIN: 01-0241767	
Section 1.263(a)-3(n) Election:	
United Way, Inc. is electing to capitalize repair and	l maintenance costs
under Regulation Section 1.263(a)-3(n).	
Form 990, Part XI, line 9, Changes in Net Assets:	
Gain on Perpetual Trusts	151,722.
Donor Designation Adjustment, Net	-61,092.
Total to Form 990, Part XI, Line 9	90,630.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Go to www.irs.gov/Form990 for instructions and the latest information.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization United Way,	Inc.				En	nployer identific 01-02417		ımber
Part I Identification of Disregarded Entities. Comp	plete if the organization answered "Yes	s" on Form 990, Part IV, line 3	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Total inco	me End-of-year		ets Direct cont entity		;
Part II Identification of Related Tax-Exempt Organ	izations. Complete if the organization	n answered "Yes" on Form 990	0, Part IV, line 34, t	pecause it had one	or more	e related tax-exer	mpt	
organizations during the tax year.	40	1 ()			T	(6)	1 ,	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section		(f) Direct controlling entity		g) 512(b)(13 rolled :ity?
				501(c)(3))			Yes	No
211 Maine, Inc 30-0194364 550 Forest Avenue, Suite 100	Health and human service information and referral							
Portland, ME 04101	service	Maine	501(c)(3)	Line 7	United	d Way, Inc.	X	
Joseph How Charitable Trust - 01-6010195								
PO Box 1802								
Providence, RI 02901	Trust	Rhode Island	501(c)(3)	PF	United	d Way, Inc.	X	<u> </u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)		(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disprop	ortionate	Code V-UBI	Gener	al or Per	rcentage
of related organization		(state or foreign	entity	(related, unrelated, lexcluded from tax under	income	end-of-year assets	alloca	tions?	amount in box	partn	er? OW	rcentage wnership
		country)		sections 512-514)		assets	Yes	No	amount in box 20 of Schedule K-1 (Form 1065)	Yes	No	
										\vdash		
-												
										\vdash		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Х

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	/			1a		X			
					1b	Х				
С	Gift, grant, or capital contribution from related organization(s)				1c	Х				
					1d		Х			
е	Loans or loan guarantees by related organization(s)				1e		Х			
f	Dividends from related organization(s)				1f		Х			
					1g		X			
h	Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to rof ror related organization(s) Loans or loan guarantees by related organization(s) Sale of assets to related organization(s) Sale of assets to related organization(s) Sale of assets with related organization(s) Exchange of assets with related organization(s) Lease of facilities, equipment, or other assets to related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. (d) Name of related organization Method of determining amount in type (a·s) Amount involved Method of determining amount in type (a·s)		1h		X					
i	Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s) Loans or loan guarantees by related organization(s) Dividends from related organization(s) Sale of assets to related organization(s) Exchange of assets the related organization(s) Lease of facilities, equipment, or other assets to related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) Organization for expenses Other transfer of cash or property to related organization(s) Other transfer of cash or property to related organization(s) Transaction Type (as) Amount involved Method of determining amount involved Method of determining amount involved Method of determining amount involved Amount involved Method of determining amount involved 211 Maine, Inc									
j	b Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to refor related organization(s) It de Loans or loan guarantees by related organization(s) It cannot be considered organization(s) It provideds from related organization(s) It provideds from related organization(s) It provided of assets from related organization(s) It provides of facilities, equipment, or other assets from related organization(s) It performance of services or membership or fundriasing solicitations by related organization(s) In Performance of services or membership or fundriasing solicitations by related organization(s) In Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) In Sharing of paid employees with related organization(s) In Sharing of paid employees with related organization(s) In Sharing of paid employees with related organization(s) In Reimbursement paid to related organization(s) for expenses In Quarter of cash or property from related organization(s) In Chier transfer of cash or property from related organization(s) In the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. (a) Method of determining amount involved of the property from related organization (s) It the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. (b) Amount involved of determining amount involved of the determining amount involved of the property from related organization (s) (c) Amount involved of determining amount invol									
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	x	X			
	a Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) It is Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to refor related organization(s) Loans or loan guarantees by related organization(s) Dividends from related organization(s) Sale of assets to related organization(s) Sale of assets to related organization(s) Lease of assets trom related organization(s) Lease of facilities, equipment, or other assets to related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Reimbursement paid to related organization(s) for expenses Reimbursement paid to related organization(s) for expenses Other transfer of cash or property to related organization(s) Name of related organization(s) Name of related organization (s) Name									
	b Gift, grant, or capital contribution to related organization(s)									
					1n	Х				
					10	Х				
р	Reimbursement paid to related organization(s) for expenses				1p		X			
q	Reimbursement paid by related organization(s) for expenses				1q	X				
r	Other transfer of cash or property to related organization(s)				1r		X			
s					1s		Х			
2										
	(a)	(b)	(c)	(d)						
					olved					
		type (a-s)								
1)	211 Maine, Inc	В	207,925.	Cash Value						
2)										
3)										
4)										
5)										
6)										
3216	3 09-28-23			Schedule	R (For	n 990)	2023			

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

Form **8868**

(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

Department of the Treasury Internal Revenue Service File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Part I - Identification Name of exempt organization, employer, or other filer, see instructions. Taxpayer identification number (TIN) Type or **Print** 01-0241767 United Way, Inc. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 550 Forest Avenue, 100 return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. 04101 Portland, ME Enter the Return Code for the return that this application is for (file a separate application for each return) 01 Application Is For Return | Application Is For Return Code Code Form 990 or Form 990-EZ 01 Form 4720 (other than individual) 09 Form 4720 (individual) 03 Form 5227 10 Form 990-PF 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 12 05 Form 8870 Form 990-T (trust other than above) 06 Form 5330 (individual) 13 07 Form 5330 (other than individual) 14 Form 990-T (corporation) Form 1041-A 80 After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330. • If this application is for an extension of time to file Form 5330, you must enter the following information. Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions) The books are in the care of Carl Young 550 Forest Avenue, Suite 100 - Portland, ME 04101 Telephone No. (207) 874-1000 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until May 15 , 20 **25** , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ____ calendar year 20 _____ or X tax year beginning _____ JUL 1 ___, 20 <u>23</u>__, and ending _____ JUN 30 . If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3h Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.