

United Way, Inc.

CONSOLIDATED FINANCIAL STATEMENTS and SUPPLEMENTARY INFORMATION

June 30, 2022 and 2021 With Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

The Board of Directors United Way, Inc.

Opinion

We have audited the accompanying consolidated financial statements of United Way, Inc. and its wholly-owned subsidiary (the Organization), which comprise the consolidated statements of financial position as of June 30, 2022 and 2021, the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of United Way, Inc. as of June 30, 2022 and 2021, and the consolidated changes in their net assets and cash flows for the years then ended in accordance with U.S. generally accepted accounting principles (U.S. GAAP).

Basis for Opinion

We conducted our audits in accordance with U.S. generally accepted auditing standards (U.S. GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with U.S. GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Board of Directors United Way, Inc.

In performing an audit in accordance with U.S. GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The 2022 consolidating statement of financial position and consolidating statement of activities are presented for purposes of additional analysis rather than to present the financial position and changes in net assets of the individual entities, and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with U.S. GAAS. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Berry Dunn McNeil & Parker, LLC

Portland, Maine December 1, 2022

Consolidated Statements of Financial Position

June 30, 2022 and 2021

ASSETS

| | | <u>2022</u> | | <u>2021</u> |
|--|----------------------|--|-------------|--|
| Cash and cash equivalents Pledges receivable, net Other receivables Other assets Certificates of deposit Long-term investments Beneficial interest in perpetual trusts Equipment, net of accumulated depreciation of \$445,524 in 2022 and \$335,517 in 2021 Total assets | \$ \$ <u></u> | 6,571,211 2,945,466 379,471 171,141 117,660 9,555,189 1,522,493 404,491 21,667,122 | _ | 4,183,262 2,917,882 363,501 56,214 - 10,922,124 1,515,012 314,848 20,272,843 |
| LIABILITIES AND NET ASSETS | | | | |
| Liabilities Accounts payable and accrued expenses Designations payable Total liabilities | \$ _ | 791,498 1,137,618 1,929,116 | \$ | 682,354 1,475,721 2,158,075 |
| Net assets Without donor restrictions Undesignated Board designated | _ | 1,444,535 5,689,766 | _ | 1,513,693 6,486,093 |
| Total without donor restrictions | | 7,134,301 | | 7,999,786 |
| With donor restrictions | | <u>12,603,705</u> | _ | 10,114,982 |
| Total net assets | | 19,738,006 | _ | 18,114,768 |
| Total liabilities and net assets | \$ <u></u> | 21,667,122 | \$ <u>_</u> | 20,272,843 |

Consolidated Statement of Activities

Year Ended June 30, 2022 (With summarized information for the year ended June 30, 2021 for comparison)

| | | 20 |)22 | 2021 |
|---|----------------------------------|-------------------------------|----------------------|----------------------|
| | Without Donor Restrictions | With Donor Restrictions | <u>Total</u> | Total |
| Campaign results: | | | | |
| 2022 campaign results | \$ - | \$ 85,305 | \$ 85,305 | |
| 2021 campaign results | - | 7,812,136 | 7,812,136 | 77,585 |
| 2020 campaign results | - | 49,296 | 49,296 | 7,103,735 |
| 2019 campaign results Less donor designations to other | - | - | - | 15,531 |
| organizations, net | _ | (946,421) | (946,421) | (928,064) |
| Less provision for uncollectible pledges | _ | (113,022) | (113,022) | |
| Net campaign results | | 6,887,294 | 6,887,294 | 5,988,335 |
| 110t bumpaign 155alto | | 0,001,204 | 0,001,204 | 0,000,000 |
| Revenues, gains and other support: | | | | |
| Net assets released from restriction from campaign | | | | |
| 2021 campaign | 3,542,268 | (3,542,268) | - | - |
| 2020 campaign | 3,354,795 | (3,354,795) | 404.550 | - |
| Gifts and bequests | 124,570 | - | 124,570 | 2 200 000 |
| Grant and contract revenue Service fees | 155,863 | 5,524,692 42,235 | 5,524,692 198,098 | 2,388,988 140,468 |
| Investment income | 157,734 | 96,806 | 254,540 | 214,164 |
| Realized gains on investments | 244,638 | 170,953 | 415,591 | 61,134 |
| Unrealized (losses) gains on investments | (1,042,947) | (715,000) | (1,757,947) | · |
| Contributions received in the merger with | (1,01=,011) | (1.10,000) | (.,. 0.,0, | 2,001,000 |
| United Way of York County | 510,957 | 592,019 | 1,102,976 | - |
| Miscellaneous | 197,856 | 2,186 | 200,042 | 824,446 |
| Other net assets released from restriction | 2,842,425 | (2,842,425) | - | - |
| (Loss) gain on perpetual trusts | | (372,974) | (372,974) | |
| Total revenues | <u> 10,088,159</u> | 2,488,723 | 12,576,882 | 12,489,963 |
| Expenses: | | | | |
| Agency investments/awards | 5,100,623 | _ | 5,100,623 | 5,015,202 |
| Less donor designations, net | (939,612) | - | (939,612) | , , |
| Community impact | 2,986,662 | - | 2,986,662 | 2,605,997 |
| 211 Maine | 1,552,070 | - | 1,552,070 | 1,421,364 |
| Total program services | 8,699,743 | | 8,699,743 | 8,137,067 |
| Supporting partitions, management and general | | | | |
| Supporting services - management and general and fundraising | 2,253,901 | _ | 2,253,901 | 1,866,456 |
| Total expenses | 10,953,644 | | 10,953,644 | 10,003,523 |
| Total expenses | 10,933,044 | | 10,933,044 | 10,000,020 |
| Change in net assets | (865,485) | 2,488,723 | 1,623,238 | 2,459,460 |
| Net assets, beginning of year | 7,999,786 | 10,114,982 | 18,114,768 | 15,655,308 |
| Net assets, end of year | \$ <u>7,134,301</u> | \$ <u>12,603,705</u> | \$ <u>19,738,006</u> | \$ <u>18,114,768</u> |

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Activities

| | Without Donor <u>Restrictions</u> | With Donor <u>Restrictions</u> | <u>Total</u> |
|--|---|--------------------------------------|----------------------|
| Campaign results: 2021 campaign results | \$ - | \$ 77,585 | \$ 77,585 |
| 2020 campaign results | Ψ - | 7,103,735 | 7,103,735 |
| 2019 campaign results | - | 15,531 | 15,531 |
| Less donor designations to other | | | |
| organizations, net | - | (928,064) | (928,064) |
| Less provision for uncollectible pledges | | (280,452) | (280,452) |
| Net campaign results | - | 5,988,335 | 5,988,335 |
| Revenues, gains and other support: | | | |
| Net assets released from restriction from campaign | | | |
| 2020 campaign | 2,633,540 | (2,633,540) | - |
| 2019 campaign | 3,474,748 | (3,474,748) | - |
| Grant and contract revenue Service fees | 442.700 | 2,388,988 | 2,388,988 |
| Investment income | 113,798 139,371 | 26,670 74,793 | 140,468 214,164 |
| Realized gains on investments | 36,187 | 74,793 24,947 | 61,134 |
| Unrealized gains on investments | 1,517,132 | 1,044,806 | 2,561,938 |
| Miscellaneous | 824,372 | 74 | 824,446 |
| Other net assets released from restriction | 2,556,095 | (2,556,095) | - |
| Gain on perpetual trust | _,000,000 | 310,490 | 310,490 |
| Total revenues | 11,295,243 | 1,194,720 | 12,489,963 |
| Expenses: | | | |
| Agency investments/awards | 5,015,202 | - | 5,015,202 |
| Less donor designations, net | (905,496) | - | (905,496) |
| Community impact | 2,605,997 | - | 2,605,997 |
| 211 Maine | 1,421,364 | | 1,421,364 |
| Total program services | 8,137,067 | - | 8,137,067 |
| Supporting services - management and general and | | | |
| fundraising | <u>1,866,456</u> | | 1,866,456 |
| Total expenses | 10,003,523 | | 10,003,523 |
| Change in net assets | 1,291,720 | 1,167,740 | 2,459,460 |
| Net assets, beginning of year | 6,708,066 | 8,947,242 | 15,655,308 |
| Net assets, end of year | \$ <u>7,999,786</u> | \$ <u>10,114,982</u> | \$ <u>18,114,768</u> |

Consolidated Statement of Functional Expenses

| | | Program \$ | Services | |
|---|---------------------------------------|----------------------------|---------------------|---------------------------|
| | Essential Programs and Services | Community <u>Impact</u> | 211 <u>Maine</u> | <u>Total</u> |
| Gross investments/awards/contracted services Less donor designations, net | \$ 5,100,623 (939,612) | \$ 507,759 | \$ 1,430,999 | \$ 7,039,381 (939,612) |
| Agency investments/awards/ contracted services | <u>4,161,011</u> | 507,759 | 1,430,999 | 6,099,769 |
| Salaries | - | 1,523,236 | 65,720 | 1,588,956 |
| Employees' health and retirement benefits | - | 256,519 | 4,118 | 260,637 |
| Payroll taxes | - | 114,447 | 4,862 | 119,309 |
| Professional fees | - | 129,648 | 5,090 | 134,738 |
| Supplies | - | 8,953 | 1,498 | 10,451 |
| Telephone | - | 15,487 | | 15,487 |
| Postage and shipping | - | 4,105 | - | 4,105 |
| Occupancy | - | 145,613 | 3,752 | 149,365 |
| Marketing and communications materials | - | 22,065 | 30,784 | 52,849 |
| Publications and subscription | - | 382 | - | 382 |
| Travel | - | 3,419 | 1,107 | 4,526 |
| Conferences, conventions and meetings | - | 16,223 | 885 | 17,108 |
| National agency support | - | 65,754 | - | 65,754 |
| Equipment, rental and maintenance | - | 127,799 | - | 127,799 |
| Insurance | - | 14,065 | 3,255 | 17,320 |
| Miscellaneous | - | 7,066 | - | 7,066 |
| Depreciation | - | 24,122 | | 24,122 |
| Total operations | | 2,478,903 | <u>121,071</u> | 2,599,974 |
| Total expenses | \$ <u>4,161,011</u> | \$ <u>2,986,662</u> | \$ <u>1,552,070</u> | \$ <u>8,699,743</u> |

| Management | Supporting Servic Fund | es | |
|-------------|---------------------------|---------------------|---------------------|
| and General | Raising | <u>Total</u> | <u>Total</u> |
| | | | |
| \$ - | \$ - | \$ - | \$ 7,039,381 |
| Ψ - | Ψ - | Ψ - | (939,612) |
| <u></u> | | | (333,012) |
| | | | |
| | <u> </u> | | 6,099,769 |
| 658,875 | 739,013 | 1,397,888 | 2,986,844 |
| 36,991 | 158,889 | 195,880 | 456,517 |
| 51,113 | 55,418 | 106,531 | 225,840 |
| 47,270 | 41,044 | 88,314 | 223,052 |
| 2,256 | 2,540 | 4,796 | 15,247 |
| 5,367 | 11,091 | 16,458 | 31,945 |
| 2,167 | 2,812 | 4,979 | 9,084 |
| 78,101 | 87,956 | 166,057 | 315,422 |
| 10,931 | 12,375 | 23,306 | 76,155 |
| 90 | 274 | 364 | 746 |
| 405 | 782 | 1,187 | 5,713 |
| 5,363 | 5,732 | 11,095 | 28,203 |
| 35,268 | 39,718 | 74,986 | 140,740 |
| 52,534 | 59,162 | 111,696 | 239,495 |
| 7,544 | 8,496 | 16,040 | 33,360 |
| 3,209 | 3,606 | 6,815 | 13,881 |
| 12,938 | 14,571 | 27,509 | <u>51,631</u> |
| 1,010,422 | <u>1,243,479</u> | 2,253,901 | 4,853,875 |
| \$1,010,422 | \$ <u>1,243,479</u> | \$ <u>2,253,901</u> | <u>\$10,953,644</u> |

Consolidated Statement of Functional Expenses

| | Program Services | | | |
|---|---------------------------------------|---------------------|---------------------|---------------------------|
| | Essential Programs and Services | Community Impact | 211 <u>Maine</u> | <u>Total</u> |
| Gross investments/awards/contracted services Less donor designations, net | \$ 5,015,202 (905,496) | \$ 544,535 | \$ 1,285,803 | \$ 6,845,540 (905,496) |
| Agency investments/awards/ contracted services | 4,109,706 | <u>544,535</u> | 1,285,803 | 5,940,044 |
| Salaries | - | 1,257,551 | 62,896 | 1,320,447 |
| Employees' health and retirement benefits | - | 215,398 | 3,410 | 218,808 |
| Payroll taxes | - | 93,023 | 4,707 | 97,730 |
| Professional fees and contract services | - | 151,158 | 8,732 | 159,890 |
| Supplies | - | 6,986 | 904 | 7,890 |
| Telephone | - | 13,186 | 252 | 13,438 |
| Postage and shipping | - | 4,037 | 218 | 4,255 |
| Occupancy | - | 104,233 | 4,676 | 108,909 |
| Marketing and communications materials | - | 14,211 | 34,709 | 48,920 |
| Publications and subscription Travel | - | 3,125 2,175 | 308 | 3,125 2,483 |
| Conferences, conventions and meetings | - | 8,291 | 155 | 2,463 8,446 |
| National agency support | _ | 59,043 | 100 | 59,043 |
| Equipment, rental and maintenance | _ | 91,530 | 12,111 | 103,641 |
| Insurance | _ | 6,499 | 2,483 | 8,982 |
| Miscellaneous | - | 8,097 | _, | 8,097 |
| Depreciation | | 22,919 | | 22,919 |
| Total operations | | 2,061,462 | 135,561 | 2,197,023 |
| Total expense | \$ <u>4,109,706</u> | \$ <u>2,605,997</u> | \$ <u>1,421,364</u> | \$ <u>8,137,067</u> |

| | Supporting Serv | /ices | _ |
|-------------------|-----------------|----------------------------|---------------------|
| Managemen | | | Total |
| and Genera | Raising | <u>Tota</u> | <u>2021</u> |
| | | | |
| \$ - | \$ | - \$ | - \$ 6,845,540 |
| <u> </u> | · | <u>-</u> | (905,496) |
| | | | |
| _ | | <u>-</u> | <u>- 5,940,044</u> |
| | | | |
| 604,631 | 563,8 | , , | |
| 33,327 | 119,2 | | • |
| 44,516 | 41,9 | | • |
| 71,215 | 57,4 | | |
| 2,147 | 2,0 | 73 4, | 220 12,110 |
| 4,513 | 7,9 | | 482 25,920 |
| 1,907 | 3,1 | | 081 9,336 |
| 56,988 | 55,0 | , | |
| 5,719 | 8,7 | | , |
| 260 | | | 382 3,507 |
| 905 | | , | 760 4,243 |
| 2,908 | 4,4 | , | 318 15,764 |
| 32,281 | 31,1 | , | • |
| 35,714 | 34,4 | | |
| 3,553 | 3,4 | • | 984 15,966 |
| 3,724 | 3,5 | • | 320 15,417 |
| 12,531 | 12,0 | 99 24, | <u>47,549</u> |
| 916,839 | 949,6 | <u>17</u> <u>1,866,</u> | 4,063,479 |
| \$ <u>916,839</u> | \$ <u>949,6</u> | <u>17</u> \$ <u>1,866,</u> | <u>\$10,003,523</u> |

Consolidated Statements of Cash Flows

Years Ended June 30, 2022 and 2021

| | | <u>2022</u> | | <u>2021</u> |
|---|-------------|---|-----|---|
| Cash flows from operating activities Change in net assets Adjustments to reconcile change in net assets to net cash provided (used) by operating activities | \$ | 1,623,238 | \$ | 2,459,460 |
| Contribution received in the merger with United Way of York County Depreciation Net realized and unrealized losses (gains) on | | (1,102,976) 51,631 | | - 47,549 |
| investments Loss (gain) on perpetual trusts Forgiveness from PPP refundable advance Changes in operating assets and liabilities | | 1,342,356 372,974 - | | (2,623,072) (310,490) (385,000) |
| Pledges receivable Other receivables Other assets Accounts payable and accrued expenses Designations payable | | 383,592 (5,710) (106,015) (257,311) (350,041) | | 437,073 (13,423) (9,919) (102,381) 64,736 |
| Net cash provided (used) by operating activities | _ | 1,951,738 | _ | (435,467) |
| Cash flows from investing activities Purchase of equipment Cash assumed upon merger Purchase of certificate of deposits Purchase of investments | | (130,188) 597,640 (117,660) (2,158,606) | | (45,882) - - (1,921,876) |
| Proceeds from sale and maturities of investments Net cash provided by investing activities | _ | 2,245,025 436,211 | - | 2,151,034 183,276 |
| Net increase (decrease) in cash and cash equivalents | | 2,387,949 | | (252,191) |
| Cash and cash equivalents, beginning of year | _ | 4,183,262 | _ | 4,435,453 |
| Cash and cash equivalents, end of year | \$ _ | <u>6,571,211</u> | \$_ | <u>4,183,262</u> |

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

1. <u>Description of Organization and Summary of Significant Accounting Policies</u>

Organization

United Way, Inc., d/b/a United Way of Southern Maine (United Way) improves people's lives by mobilizing the caring power of our communities. With financial, volunteer, and in-kind support, United Way works with community partners to address the most pressing health and human service issues in Southern Maine.

Effective July 1, 2021, United Way of York County (UWYC) merged with and into United Way of Greater Portland (UWGP), with UWGP as the surviving corporation. The new organization is known as United Way, Inc., d/b/a United Way of Southern Maine.

The merger was the result of an effort to strengthen the impact of the Organization's missions in Maine. All staff, assets, and liabilities have been assumed by United Way. No consideration was exchanged.

Assets acquired and liabilities assumed were as follows (balances approximate fair value):

| Cash and cash equivalents | \$ 597,635 |
|---|-----------------|
| Pledges receivable, net | 411,180 |
| Other current assets | 19,172 |
| Long-term investments | 61,840 |
| Property and equipment, net | 11,086 |
| Beneficial interest in perpetual trusts | 380,456 |
| Total assets | 1,481,369 |
| Current liabilities | 378,393 |
| Excess of fair value of net assets | \$ 1,102,976 |

United Way is the sole member of 211 Maine, Inc., a Maine nonprofit corporation (211 Maine). 211 Maine was established to offer comprehensive health and human services information and referral services for the State of Maine.

United Way and 211 Maine, collectively are referred to as "the Organization."

Reporting Entity and Consolidation

The accompanying consolidated financial statements include the accounts of United Way and 211 Maine. All intercompany balances and transactions have been eliminated in consolidation.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

Operations

Annual United Way campaigns are conducted in the fall of each year. Undesignated campaign contributions are used to support local health and human service programs of partner agencies; to support other community programs and initiatives; to make grants in support of education, financial stability, health, and diversity and inclusion strategies; and to pay the Organization's operating expenses. Donors may choose to designate their pledges to a partner agency, a non-partner agency that provides health and human services within the State of Maine (the State), or another out-of-area United Way.

Annual fall campaigns are reduced by pledges that are designated to other organizations (Specific Care donations), and by a provision for uncollectible pledges. The resulting net pledges are reflected as campaign results with donor restrictions until released from restriction and expended. Approximately one half of the prior and current years' campaign results are released from restriction in the current year's statement of activities. The balance of the current year's net pledges is included in net assets with donor restrictions at year-end. Specific Care donations, net of an administrative fee and provisions for uncollectible pledges, have been recorded as designations payable in the consolidated statement of financial position and have not been recorded as revenue or expense in the consolidated statements of activities.

The Organization also processes pledges and collects and distributes funds outside of greater Portland from employees of several companies. Like Specific Care pledges raised locally, these donations, net of an administrative fee and provisions for uncollectible pledges, have been recorded as designations payable in the consolidated statement of financial position and have not been recorded as revenue or expense in the consolidated statements of activities. See Note 3.

In addition to annual campaign and other cash contributions, donors can utilize various planned giving vehicles including bequests, gifts of securities, and life insurance to support the Organization's long-term operations. Such contributions are assets of the Organization. Endowment assets are managed by the Organization's Finance Committee in accordance with an Investment Policy approved by the Board of Directors (Board).

Basis of Presentation

The consolidated financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles (GAAP), which require the Organization to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Academy. These net assets may be used at the discretion of the Organization's management and the Board.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the consolidated statements of activities.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt securities with original maturities of three months or less when purchased, excluding investments held in trust.

Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value based on quoted market prices in the consolidated statements of financial position.

Investment securities are exposed to various risks, such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect investment balances and the amounts reported in the consolidated statements of financial position.

Equipment

Equipment is carried at cost or, if acquired by gift, at appraised value at date of gift. Depreciation is provided over the estimated useful lives of the respective assets using the straight-line method.

Contributed property and equipment is recorded at fair value at the date of donation. If donors stipulate how long the assets must be used for a specific purpose, the contributions are recorded as support with donor restrictions. In the absence of such stipulations, contributions of property and equipment are recorded as support without donor restrictions.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. The gifts are reported as support with donor restrictions if they are received with donor stipulations that limit the use of the donated assets.

Grant and Contract Revenue

The Organization also undertakes other specific initiatives periodically in connection with its goals for the education, financial stability, and health of the greater Portland community. These initiatives are funded by operating dollars from the sources referenced above as well as grants from foundations and corporations.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

Expenditure-driven grants are recognized in the period expenditures are incurred in connection with the grant. Other grants and contracts are recognized as conditions, if any, are met under the terms of the grant and contract agreements.

Expenses Allocations

Expenses are allocated to both programs and supporting services. Salaries and wages are allocated based on estimates of time spent by members of the staff. Other expenses that are not directly attributable to one category are allocated based on full-time equivalents.

Subsequent Events

Management has evaluated subsequent events through December 1, 2022, the date the accompanying consolidated financial statements were available to be issued.

2. <u>Liquidity and Availability of Financial Assets</u>

As of June 30, 2022 and 2021, the Organization had working capital of approximately \$8,085,000 and \$5,306,000, respectively, and average days cash on hand (based on normal expenditures) of approximately 223 and 153, respectively.

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to optimize the investment of its available funds. The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, receivables and investments.

In addition to financial assets available to meet general expenditures over the next 12 months, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover expenditures not covered by donor restricted resources or, where appropriate, borrowings.

Financial assets available for general expenditure within one year of the statement of financial position date consist of the following:

| | | <u>2022</u> | | <u>2021</u> |
|---|----|-------------|----|-------------|
| Cash and cash equivalents | \$ | 6,571,211 | \$ | 4,183,262 |
| Pledges receivable | | 2,945,466 | | 2,917,882 |
| Other receivables | | 379,471 | | 363,501 |
| Budgeted endowment draw | | 384,000 | | 349,000 |
| Beneficial interest in perpetual trusts | | 1,522,493 | | 1,515,012 |
| Long-term investments | _ | 9,555,189 | _ | 10,922,124 |
| Total financial assets | _ | 21,357,830 | _ | 20,250,781 |

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

| | <u>2022</u> | <u>2021</u> |
|--|---------------------|---------------------|
| Less assets with restrictions | | |
| Beneficial interest in perpetual trusts | (1,522,493) | (1,515,012) |
| Designated funds - out-of-area | (815,415) | (1,113,833) |
| Designated funds - local | (581,441) | (599,977) |
| Donor restricted endowment funds | (3,865,423) | (4,418,536) |
| Board designated funds | (5,689,766) | (6,486,093) |
| Grant funds | (3,309,729) | (307,348) |
| 211 Maine funds | <u>(444,853</u>) | (519,291) |
| | (16,229,120) | (14,960,090) |
| Financial assets available to meet cash needs for general expenditures within one year | \$ <u>5,128,710</u> | \$ <u>5,290,691</u> |

The Organization maintains reserves in a range of between 15% and 25% of total expenses as determined by the previous year's audited financial statements. Additionally, by policy the lower limit on the range should not fall below 150% of the average monthly expenditures based on the past calendar year.

3. Pledges Receivable

The Organization serves and conducts its annual campaign in the Southern Maine region including Cumberland and York counties. The ability and willingness of individuals and corporations to honor their pledges are generally dependent on current economic conditions within the geographic area. The Organization estimates the allowance for uncollectible pledges using historical loss factors and current economic conditions. All pledges receivable are due in one year.

As of June 30,, the balance of pledges receivable, net of allowance for uncollectible pledges, by campaign year is as follows:

| | 2022 | | |
|-----------------------|------------------------------------|-------------------|----------------------------------|
| Campaign Year | Gross Pledges <u>Receivable</u> | <u>Allowance</u> | Net Pledges <u>Receivable</u> |
| 2022 | \$ 7,118 | \$ - | \$ 7,118 |
| 2021 | 2,422,492 | 276,724 | 2,145,768 |
| 2020 | 169,105 | 169,105 | - |
| 2019 | 321,008 | 321,008 | - |
| | 2,919,723 | 766,837 | 2,152,886 |
| Specific Care pledges | <u>868,464</u> | <u>75,884</u> | <u>792,580</u> |
| | \$ <u>3,788,187</u> | \$ <u>842,721</u> | \$ <u>2,945,466</u> |

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

2021

| | 202 | ! | |
|-----------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Campaign Year</u> | Gross Pledges <u>Receivable</u> | Allowance | Net Pledges <u>Receivable</u> |
| 2021 | \$ 11,024 | \$ - | \$ 11,024 |
| 2020 | 2,348,112 | 241,734 | 2,106,378 |
| 2019 | 337,219 | 337,219 | - |
| 2018 | <u>196,469</u> | <u>196,469</u> | _ |
| Specific Care pledges | 2,892,824 <u>875,993</u> | 775,422 <u>75,513</u> | 2,117,402 800,480 |
| | \$ <u>3,768,817</u> | \$ <u>850,935</u> | \$ <u>2,917,882</u> |

The Organization processes campaign pledges for other organizations outside the local service area as described in Note 1. Such Specific Care pledges are included in pledges receivable and designations payable in the accompanying consolidated statements of financial position.

4. Investments and Endowments

The Organization has interpreted the Uniform Prudent Management of Institutional Funds Act of the State of Maine to require appreciation on investments of contributions restricted by donors to be maintained in perpetuity, unless the donor has otherwise indicated in the gift instrument, to be considered donor restricted until appropriated by the Organization's Board.

The long-term investments are governed by an investment policy and endowment spending policy as approved periodically by the Organization's Board. The investment policies include guidance on investment objectives, asset allocation, investment quality and diversification, and performance measurement and reporting. Such policies attempt to provide a predictable stream of funding to programs supported by the endowment while seeking to maintain the purchasing power of the endowment assets. Management continues appropriation from certain funds of perpetual duration as approved by the Board. The portfolio is invested in a manner that is intended to generate annual returns of the Consumer Price Index increase plus 5%, net of expenses, while assuming a moderate level of risk. The Board uses outside professionals to manage its investment portfolio. The Organization's target investment allocation is 75% equities and 25% fixed income. The endowment spending policy specifies a range of 3% to 5% of invested funds annually. Such spending totaled approximately \$384,000 and \$382,000 in fiscal years 2022 and 2021, respectively.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

A summary of investments at June 30, 2022 and 2021 is as follows:

| 7. Cummary of invocamente at cume 60, 2022 and 2021 to as follows | <i>.</i> | <u>2022</u> | | <u>2021</u> |
|---|-------------|--|-------------|--|
| U.S. Treasury notes and obligations of government agencies Mutual funds - equity Money market accounts Corporate bonds | \$ _ | 1,141,724 7,440,999 382,427 590,039 | \$ | 308,899 9,200,717 885,196 527,312 |
| | \$ _ | 9,555,189 | \$ <u>_</u> | 10,922,124 |
| Such investments are allocated as follows: | | | | |
| | | <u>2022</u> | | <u>2021</u> |
| United Way investments Net assets without donor restrictions Net assets with donor restrictions (endowment) | \$_ | 5,689,766 3,865,423 | \$ _ | 6,503,588 4,418,536 |
| | \$_ | 9,555,189 | \$_ | 10,922,124 |

The changes in United Way investment funds by net asset category for the years ended June 30, 2022 and 2021 are as follows:

| | Without Donor | Tatal | |
|-------------------------------|---------------------|---------------------|---------------------|
| | Restrictions | <u>Restrictions</u> | <u>Total</u> |
| Balances, June 30, 2020 | \$ 5,051,801 | \$ 3,476,409 | \$ 8,528,210 |
| Net investment return | 1,644,098 | 1,132,287 | 2,776,385 |
| Additions | 11,037 | 8,004 | 19,041 |
| Change in donor designation | - | (19,040) | (19,040) |
| Appropriation for expenditure | (203,348) | <u>(179,124</u>) | (382,472) |
| Balances, June 30, 2021 | 6,503,588 | 4,418,536 | 10,922,124 |
| Net investment return | (695,787) | (473,894) | (1,169,681) |
| Additions | 107,106 | 129,539 | 236,645 |
| Change in donor designation | - | (50,242) | (50,242) |
| Appropriation for expenditure | <u>(225,141</u>) | <u>(158,516</u>) | <u>(383,657</u>) |
| Balances, June 30, 2022 | \$ <u>5,689,766</u> | \$ <u>3,865,423</u> | \$ <u>9,555,189</u> |

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

5. <u>Beneficial Interest in Perpetual Trusts</u>

The Organization is the income beneficiary of an irrevocable perpetual trust. These funds are held and controlled by Bank of America, as trustee. The Organization is entitled to 85% of the income from the trust. The Organization has recorded an asset in the consolidated statements of financial position at the present value of estimated future distributions which approximates the fair value of the Organization's share of trust assets at the consolidated statement of financial position date.

Effective with the merger, the Organization became a beneficiary under two irrevocable perpetual trusts. These funds are held and controlled by HM Payson, as trustee. The Organization is entitled to 16.67% and 10% of the fair value of the Levasseur and Ross trusts, respectively. Trust principal is not available to be spent, and as such the Organization is not permitted to spend the principal of the trusts, nor does it have control over the investment of the trust assets. The Organization has recorded an asset in the consolidated statements of financial position at the present value of estimated future distributions which approximates the fair value of the Organization's share of trust assets at the consolidated statement of financial position date.

6. Net Assets

Undesignated net assets are without donor restrictions and available for programs and support services of the Organization. The Board of Directors has designated net assets without donor restrictions for long-term purposes labeled above as endowment. The income earned on these investments is to be used for charitable purposes including initiatives.

Net assets with donor restrictions temporary in nature are available for the following purposes at June 30:

| | | <u>2022</u> | | <u>2021</u> |
|------------------------------|-----|-------------|-----|-------------|
| Campaign contributions | \$ | 3,495,109 | \$ | 3,354,795 |
| Endowment funds appreciation | | 1,825,351 | | 2,436,879 |
| Grant funds | | 3,309,729 | | 307,348 |
| 211 Maine | | 444,854 | _ | 519,291 |
| | \$_ | 9,075,043 | \$_ | 6,618,313 |

Campaign contributions and endowment funds are considered time restricted in nature.

Net assets maintained in perpetuity for which the income is without donor restrictions at June 30 are as follows:

| | | <u>2022</u> | | <u>2021</u> |
|---|---------|------------------------|-----|------------------------|
| Beneficial interest in perpetual trusts (Note 5) Endowment funds | \$ _ | 1,522,493 2,006,169 | | 1,515,012 1,981,657 |
| | \$_ | 3,528,662 | \$_ | 3,496,669 |

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

7. Employee Benefits

The Organization has established a Tax Deferred Annuity Plan in accordance with Section 403(b) of the Internal Revenue Code (the Code), which covers all employees. Employees may elect to defer a portion of their compensation of which a certain percent (6% in 2022 and 2021) determined annually by the Board is matched dollar-for-dollar by the Organization. In addition, the Plan provides for discretionary contributions by the Organization. The amounts deferred by the employee vest immediately and the Organization's contributions vest over a four-year period. The Organization's contribution to the Plan in 2022 and 2021 was \$128,181 and \$110,078, respectively.

8. Leases

The Organization has a lease agreement for office space in Portland, Maine. This agreement carries an initial fifteen-year term through 2035 with two options to extend the lease for five-year terms. The Organization has an additional lease for office space in Kennebunk, Maine through December 31, 2024.

Total rent expense amounted to \$269,755 and \$190,215 for the years ended June 30, 2022 and 2021, respectively.

Minimum future rental payments under the two leases are as follows:

| 2023 | \$ 176,700 |
|------------|--------------|
| 2024 | 180,500 |
| 2025 | 158,000 |
| 2026 | 162,000 |
| 2027 | 166,100 |
| Thereafter | 1,654,500 |
| Total | \$ 2,497,800 |

9. Income Taxes

The Organization is a not-for-profit corporation as described in Section 501(c)(3) of the Code and as such is exempt from federal and state income taxes.

Management has evaluated the Organization's tax positions and concluded that the Organization has maintained its tax-exempt status, does not have any significant unrelated business income, and has taken no uncertain tax positions that require adjustment to the consolidated financial statements.

10. Volunteer Services

During the years ended June 30, 2022 and 2021, volunteers provided 12,760 and 4,806 hours of service to Organization programs, respectively. The volunteers provide various nonspecialized services to the Organization, none of which have been recognized as revenue or expense in the consolidated statements of activities.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

11. Concentrations of Credit Risk

The Organization maintains its cash balances at a financial institution that, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant risk on cash and cash equivalents.

12. Commitment

The Organization has an agreement with The Opportunity Alliance, a nonprofit corporation, through June 30, 2022 (subject to termination by either party in certain events). The Opportunity Alliance provides call center services and other administrative services for 211 Maine. Expenses for these services totaled \$1,430,999 and \$1,285,803 in fiscal years 2022 and 2021, respectively. At June 30, 2022 and 2021, 211 Maine owed The Opportunity Alliance \$105,792 and \$112,618, respectively, which is included in accounts payable and accrued expenses in the consolidated statements of financial position. The contract, with an amount of \$2,877,646, was renewed through June 30, 2024.

13. Contracts

211 Maine enters into contracts with the State. Revenues related to the contracts approximated \$1,087,000 and \$635,000 in 2022 and 2021, respectively. As of July 1, 2020, 211 Maine entered into a contract with the State through June 30, 2022 with an original committed amount up to \$1,270,000 for services to be provided by 211 Maine. During 2022, the contract was amended to increase the committed amount up to \$2,059,825 through June 30, 2022. The contract, with an amount of \$2,120,462, was renewed through June 30, 2024.

14. Fair Value Measurement

FASB ASC Topic 820, Fair Value Measurement, defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC Topic 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- **Level 1:** Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.
- **Level 2:** Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.
- **Level 3:** Significant unobservable inputs that reflect an entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

Assets measured at fair value on a recurring basis are summarized below.

| 2022 | <u>Total</u> | Level 1 | Level 2 | Level 3 |
|---|----------------------|----------------------|---------------------|---------------------|
| 2022 Investments: | | | | |
| U.S. Treasury notes and | | | | |
| obligations of government | | | | |
| agencies | \$ 1,141,724 | \$ - | \$ 1,141,724 | \$ - |
| Mutual funds | | | | |
| Foreign equity funds | 691,598 | 691,598 | - | - |
| Domestic equity funds Money market accounts | 6,749,401 382,427 | 6,749,401 382,427 | - | - |
| Corporate bonds | <u>590,039</u> | - | 590,039 | - |
| · | | — | | |
| Total investments | \$ <u>9,555,189</u> | \$ <u>7,823,426</u> | \$ <u>1,731,763</u> | \$ <u> </u> |
| Beneficial interest in perpetual | | | | |
| trusts | \$ <u>1,522,493</u> | \$ <u> </u> | \$ <u> </u> | \$ <u>1,522,493</u> |
| | Total | Level 1 | Level 2 | Level 3 |
| 2021 | <u>rotar</u> | <u> </u> | <u> </u> | <u> </u> |
| Investments: | | | | |
| U.S. Treasury notes and | | | | |
| obligations of government | Φ 000 000 | • | | • |
| agencies Mutual funds | \$ 308,899 | \$ - | \$ 308,899 | \$ - |
| Foreign equity funds | 2,451,357 | 2,451,357 | _ | _ |
| Domestic equity funds | 6,749,360 | 6,749,360 | - | - |
| Money market accounts | 885,196 | 885,196 | - | - |
| Corporate bonds | <u>527,312</u> | | <u>527,312</u> | |
| Total investments | \$ <u>10,922,124</u> | \$ <u>10,085,913</u> | \$ 836,211 | \$ |
| Beneficial interest in perpetual trust | \$ <u>1,515,012</u> | \$ | \$ | \$ <u>1,515,012</u> |

Level 2 measurements consist of corporate bonds and government obligations valued based on quoted prices for similar assets.

The Level 3 beneficial interest in perpetual trusts is valued based on the present value of expected cash flows using quoted market prices of the assets in the trusts multiplied by the Organization's share of the trusts.

Notes to Consolidated Financial Statements

June 30, 2022 and 2021

The following is a reconciliation of assets in which significant unobservable inputs (Level 3) were used in determining fair value:

| Balance, July 1, 2020 | \$ 1,204,522 |
|---|---------------------|
| Change in value of trust | 310,490 |
| Balance, June 30, 2021 | 1,515,012 |
| Beneficial interest in perpetual trusts assumed upon merger | 380,655 |
| Change in value of trusts | <u>(372,974)</u> |
| Balance, June 30, 2022 | \$ <u>1,522,493</u> |



Consolidating Statement of Financial Position

June 30, 2022

ASSETS

| | <u>Un</u> | ited Way, Inc. | <u>211</u> | Maine, Inc. | Eliminations | Consolidated |
|---|-----------|---|------------|---|---|---|
| Cash and cash equivalents Pledges receivable, net Other receivables Other assets Certificates of deposit Long-term investments Beneficial interest in perpetual trusts Equipment, less accumulated depreciation | \$ | 6,291,203 2,945,466 38,501 168,679 117,660 9,555,189 1,522,493 404,491 | \$ | 280,008 - 351,614 2,462 - - - | \$ - (10,644) - - - - - | \$ 6,571,211 2,945,466 379,471 171,141 117,660 9,555,189 1,522,493 404,491 |
| Total assets | \$ | 21,043,682 | \$ <u></u> | 634,084 | \$ <u>(10,644</u>) | \$21,667,122 |
| LIABII | LITIES AN | ID NET ASSE | ETS | | | |
| Liabilities Accounts payable and accrued liabilities Designations payable Other liabilities | \$ | 612,911 1,137,618 - | \$ | 178,587 \$ - 10,644 | - \$ - (10,644) | 791,498 1,137,618 |
| Total liabilities | _ | 1,750,529 | | 189,231 | (10,644) | 1,929,116 |
| Net assets Without donor restrictions Undesignated Board designated | | 1,444,535 5,689,766 | | <u>-</u> | <u>:</u> | 1,444,535 5,689,766 |
| Total without donor restrictions | | 7,134,301 | | - | - | 7,134,301 |
| With donor restrictions | _ | 12,158,852 | | 444,853 | <u>-</u> | 12,603,705 |
| Total net assets | _ | 19,293,153 | | 444,853 | - | 19,738,006 |
| Total liabilities and net assets | \$ | 21,043,682 | \$ | 634,084 | \$ <u>(10,644</u>) \$ | 21,667,122 |

Consolidating Statement of Activities

| | | United Way, Inc. | | | | |
|---|---------------------|-------------------------------|-------------------------|-------------------|---------------------|-------------------------|
| | Without | With | | | | |
| | Donor | Donor | | 211 | | |
| | Restrictions | <u>Restrictions</u> | <u>Total</u> | Maine, Inc. | <u>Eliminations</u> | <u>Total</u> |
| Campaign results | \$ - | \$ 7,946,736 | 7,946,736 | \$ - | \$ - \$ | 7,946,736 |
| Less donor designations to other organizations, net | - | (946,421) | (946,421) | - | - | (946,421) |
| Less provision for uncollectible pledges | | (113,021) | <u>(113,021</u>) | | | (113,021) |
| Net campaign results | - | 6,887,294 | 6,887,294 | - | - | 6,887,294 |
| Revenue, gains and other support | | | | | | |
| Net assets released from restriction | | | | | | |
| 2021 campaign | 3,542,268 | (3,542,268) | - | - | - | - |
| 2020 campaign | 3,354,795 | (3,354,795) | - | - | - | - |
| Gifts and bequests | 124,570 | - | 124,570 | - | - | 124,570 |
| Grant and contract revenue | - | 4,272,884 | 4,272,884 | 1,433,211 | (181,403) | 5,524,692 |
| Service fees | 155,863 | - | 155,863 | 42,235 | - | 198,098 |
| Investment income | 157,734 | 96,806 | 254,540 | - | - | 254,540 |
| Realized gains on investments | 244,638 | 170,953 | 415,591 | - | - | 415,591 |
| Unrealized losses on investments | (1,042,947) | (715,000) | (1,757,947) | - | - | (1,757,947) |
| Contribution received in the merger with United | | | 4 400 000 | | | 4 400 000 |
| Way of York County | 510,957 | 592,019 | 1,102,976 | 0.400 | - | 1,102,976 |
| Miscellaneous | 197,856 | - (4 474 750) | 197,856 | 2,186 | - | 200,042 |
| Other net assets released from restriction | 1,471,758 | (1,471,758) | - (272.074) | - | - | (272.074) |
| Loss on perpetual trusts Total revenues | 8,717,492 | <u>(372,974)</u> 2,563,161 | (372,974) 11,280,653 | 1,477,632 | (181,403) | (372,974) 12,576,882 |
| Total revenues | 0,717,492 | 2,563,161 | 11,200,653 | 1,477,632 | (101,403) | 12,576,002 |
| Expenses | | | | | | |
| Agency investments/awards | 5,100,623 | - | 5,100,623 | - | - | 5,100,623 |
| Less donor designations, net | (939,612) | - | (939,612) | - | - | (939,612) |
| Community impact | 3,168,065 | - | 3,168,065 | . | (181,403) | 2,986,662 |
| 211 Maine | | | | 1,552,070 | | 1,552,070 |
| Total program services | 7,329,076 | - | 7,329,076 | 1,552,070 | (181,403) | 8,699,743 |
| Supporting services - management, general and fundraising | 2,253,901 | _ | 2,253,901 | _ | _ | 2,253,901 |
| Total expenses | 9,582,977 | | 9,582,977 | 1,552,070 | (181,403) | 10,953,644 |
| Change in net assets | (865,485) | 2,563,161 | 1,697,676 | (74,438) | - | 1,623,238 |
| Net assets, beginning of year | 7,999,786 | 9,595,691 | 17,595,477 | 519,291 | | 18,114,768 |
| Net assets, end of year | \$ <u>7,134,301</u> | \$ <u>12,158,852</u> | 19,293,153 | \$ <u>444,853</u> | \$ <u> </u> | 19,738,006 |